

2013

TOWN OF SNOWMASS VILLAGE
SUMMARY
BUDGET DOCUMENT



Table of Contents

Budget Message	1-15
<u>Budget</u>	
General Fund	1
Revenue Summary	2
Expenditure Summaries	3
Housing Fund	13
Revenue Summary	14
Expenditure Summary	15
Debt Service Fund	16
Revenue Summary	17
Expenditure Summary	18
Mountain View I Fund	19
Revenue Summary	20
Expenditure Summary	21
Lottery Fund	23
Revenue Summary	24
Expenditure Summary	25
Real Estate Transfer Tax Fund	26
Revenue Summary	27
Expenditure Summary	28
Road Mill Levy Fund	29
Revenue Summary	30
Expenditure Summary	31
Mountain View II Fund	32
Revenue Summary	33
Expenditure Summary	34
Excise Tax Fund	36
Revenue Summary	37
Expenditure Summary	38

Table of Contents (cont.)

Marketing & Special Events Fund	39
Revenue Summary	40
Expenditure Summary	41
Group Sales Fund	42
Revenue Summary	43
Expenditure Summary	44
REOP Fund	45
Revenue Summary	46
Expenditure Summary	47
Capital Projects Fund	48



October 8, 2012

Honorable Mayor and Members of Town Council,

I am pleased to present the 2013 annual budget. This budget serves as the basis for our financial and operating plans for the 2013 calendar year.

Introduction

The Town Manager, per the Home Rule Charter presents the 2012 revised and the 2013 proposed budgets. The Budget Document includes both short-term and long-term projections spanning five years. The attached budget plan has been prepared with relatively steady conservative revenue projections even though the Town has been experiencing a slight uptick in our sales tax revenues. Despite the steady and/or increase in various economic indicators for the Town (sales taxes, occupancy, solid waste volume) staff still believes that the national economy continues to struggle due to the negative forces in employment, housing, construction, debt levels and instability in the global market to name a few. The trickle effect of this on the state and local economy needs to be watched very closely. The Town of Snowmass Village budget is adopted annually, but adjustments can be made between the departments by the Town Manager throughout the year.

In March of 2012, staff presented to Council, a report on the 2011 year-end numbers and included an update of any changes to the 2012 budget that were anticipated. Another financial update was presented to Council in June of 2012, which basically set the stage for the 2012 revised budget.

The goal of staff throughout the recession has been to maintain a balanced budget in the General Fund whereby ongoing revenues cover ongoing expenditures including annual capital outlay of rolling stock. Despite budgeting throughout the recession to use unappropriated funds to help balance the budget, it should be noted that due to conservative revenue forecasts and ongoing efforts to control costs, actual revenue exceeded actual costs through out the recession. Throughout this time period, the Town has still been able to maintain a 15% operational contingency. The additional transportation property tax has also benefited the General Fund to eliminate the reduction in transportation bus service.

Town sales taxes were revised up from 2011 actual by 4.35% and County sales taxes were revised up by 1.71%. Building permits and plan check fees were also revised up by \$344K in 2012 revised due to the Westin renovation in 2012.

There were a number of revenue accounts that also were increased slightly in 2012 including fitness class fees, FTA grant revenue, miscellaneous revenues and pool memberships.

The major assumption staff reached in preparing the 2013 budget is that sales tax will be conservatively budgeted with a 3% increase over 2012 revised sales tax projections. However, the Town Council directed staff to increase the sales tax projections by another 1% for a total increase of 4% in sales taxes. Building revenues are budgeted conservatively for 2013. Transfers-in from both the RETT Fund and the Road Fund have decreased in 2013 to account for decreases in capital purchases.

Total property tax revenues for the Town are projected to increase by \$14K or .31% in 2013 from 2012. The assessed valuation has decreased (for the second year in a row) by approximately .60%.

With a sales tax increase assumption of 4% there is adequate new revenue to pay for increases in fuel, utilities, and medical benefits. With the additional 1% increase in sales taxes, Council added a shop mechanic position and maintained a part-time administrative position in the Town Clerks department. There is currently no annual wage increase budgeted in the 2012 revised budget nor in the 2013 through 2017 proposed budgets. With inadequate funding based on the projected sales tax increases, staff is recommending a one-time bonus program for staff budgeted in the General Fund at \$200,000 for 2012 (the Marketing, Group Sales and Housing Funds would cover the bonus's for their staff). Town Council increased the bonus amount to \$300,000 during the budget work session. Staff did not receive any annual wage increases in 2009 or 2010. In 2011, staff received a wage increase based on a 3% merit pool. Despite a recent survey of other municipalities showing annual wage increases, Town staff has elected to remain prudent focusing on long-term financial sustainability in this "still" uncertain economic climate.

Health insurance costs have been budgeted with a 14 % increase (as we have in the past), but we continue to manage these increases below the 14% with only a 9% increase in 2011 and a 7% in 2012. In addition to these cost savings, the Towns insurance claims have been below the maximum liability amounts, saving the Town an additional \$387K in 2010, \$445K in 2011 and we are anticipating an additional \$150K in savings for 2012.

The Town continues to struggle to maintain services levels in some departments. The Shop, Facility Maintenance, Police and Transportation departments have requested additional staff that have been evaluated throughout this (and previous) budget processes. The following changes are included in the General Fund budget:

- Facility Maintenance Engineer has been added
- Addition of a Full-time Year-round Shop Mechanic position.
- Addition of Part-time Year-round Position to the Police Department administrative function. This change will also allow for the Animal Control/Code Enforcement Officers to spend time out monitoring the trail system and on other enforcement duties
- Transportation bus service was enhanced for Routes 1 and 4.

There is also a shift within the Parks and Trails program to move from staffed positions to contract service for the maintenance of the parks and landscaping program. Trails as proposed will still be maintained by Town staff. This shift is estimated to save the Town (RETT Fund) approximately \$88K/year.

In developing the 2013 General Fund Budget, staff used the following goals:

- Maintain a \$5 million fund balance
- Utilize fund balances to minimize impacts to service levels while maintaining a \$5 million fund balance over the next 5 years.
- Maintain approximately the same current expenditures and service levels to ensure moving towards a sustainable balanced budget over the next 5 years.
- Assumed sales taxes at 4% for 2013 over 2012 revised
- No wage increases budgeted in 2012 – 2017, to be evaluated on an annual basis.

Due to the constraints shown by staff on annual expenditures and the higher than projected actual revenues, the town has exceeded the \$5M fund balance goal by approximately \$2M, which continues through to 2017. Although the Town continues to budget conservatively and is very cautious regarding adding annual on-going expenditures, staff believes it is time to take care of some outstanding issues that we have put on hold over the past two to three years. There have been a number of requests for one-time purchases and maintenance repairs that the Town has put on hold due to economic conditions and staffs' focus on more of the day-to-day operations/services that the Town provides. With the unanticipated \$2M addition to the fund balance exceeding the Town's goal, you will see the addition of some one-time expenditures that range from environmental sustainability efforts to major capital repairs in

both the Town Hall, and the Public Works Facility. The Recreation Facility also has capital repairs budgeted within the Recreation Center cash purchase budget, but these repairs are funded through the Real Estate Transfer Tax subsidy. Despite the continued challenges that we face, the Towns General Fund budget is balanced with operating revenues exceeding operating expenditures (including capital) for 2012 through 2017.

The Real Estate Transfer Tax Fund continues to struggle through the recession. In an effort to manage the volatility of the RETT revenues, staff has been involved in the following measures:

- The Financial Advisory Board has been meeting with staff to work together towards determining an appropriate subsidy level for the operations and capital of the Recreation Center.
- Staff has also worked with the Fleet Superintendent to establish a relatively flat replacement schedule for transportation bus and equipment.

Staff has determined that the parks and landscaping needs of the Town could be met through contract services, which would reduce the annual maintenance expenditures. Through these efforts, staff has been able to reduce the annual deficit of expenditures exceeding revenues to a fluctuation of a negative \$196K in 2013 to a positive \$276K in 2016. Based on these current projections, in order for the RETT Fund to become financially sustainable based on the budgeted service levels, an additional \$200K/year is required. Because the RETT Fund has maintained a \$2M contingency fund, the RETT Fund is able to maintain a positive fund balance.

The Road Fund property tax revenues are projected to decrease by \$17K for 2013 due to the decrease in assessed valuation. The Public Works Director is currently in the process of reviewing future capital needs (reserves) of the road network, rights of way, tie walls and snowmelting. This fund remains in balance.

The Housing Funds are budgeting for a 0% increase in rental rates for 2013 following an increase of approximately 1.5 to 2.0% in 2012. In order to facilitate the 0% increase in rents, the Housing Fund is budgeting to transfer in \$10K (a one-time transfer) to the Mountain View Fund. This fund transfer is being made in order to facilitate the rental goal and to maintain the philosophy of operating revenues covering operating expenditures and capital reserve contributions. The request to transfer the \$10K is being made at the request of the Housing Director, although it could be funded out of the \$1M in unappropriated reserves in the Mountain View Fund because the debt coverage ratio on the bonds is met without this transfer.

The Lottery Fund which receives approximately \$25K/yr is budgeted with a one-time expenditure of \$51K in 2013 for a trails worker/maintenance expense that is allowed under the regulations of the Conservation Trust Fund.

The Towns Capital Improvement Program (CIP) has been undergoing an overhaul that started with a comprehensive list of capital projects including projects that have been on previous lists and dropped, as well as new projects that staff has identified. Staff has been reviewing the list of projects with the Town Council to determine the completeness of the list and to prioritize the projects. Following this review, staff will be identifying possible funding sources for the projects and will be bringing the CIP to the Financial Advisory Board (FAB) for their review and recommendations. The FAB recommendations and the CIP will make its way back to the Town Council for a public review. Therefore, the CIP Fund will not include any capital projects for 2013 to 2017 until the above process is completed.

Over the last four years, staff has absorbed additional responsibilities and found new efficiencies in the Town's operations. It will be critical to acknowledge and thank staff for maintaining high service levels with fewer resources.

In the budget presentation, the revenues and expenditures are compared using the year's 2012 budget to 2012 revised and 2012 budget to 2013 proposed.

Budget Philosophy

The Town is continuing with the following budget philosophy:

Balance On-going Revenues/Expenditures

- Annual on-going revenues should support annual on-going expenditures.

Identify Opportunities for Cost/Service Efficiencies

- Keep expenditures in check by looking for cost efficiencies through purchasing, technology and organizational management.

Use Most Restricted Funds First

- Apply expenditures, where appropriate, to the most "restricted" funds first, thereby freeing up additional "unrestricted" funds for other expenditures.

Equipment Replacement Program

- Level out cash purchases over the long-term to eliminate large fluctuations in annual expenditures through an equipment replacement schedule.
- Set a reserve in an amount equal to vehicle/equipment purchases averaged over a 5-year period in the General Fund. The Real Estate Transfer Tax Fund equipment replacement fund is based on bus purchases.

Use One-time Funds for One-time Costs

- Use “windfalls”, year-end operational balances and “one-time” revenues to pay for one-time items, such as, capital improvements, discretionary items, limited grants and donations or any limited-term expenditures.

Identify Capital Improvement Projects

- The Capital Improvement Program is intended to provide one fund to budget for large-scale projects and their funding sources. Operating and maintenance costs will be budgeted in the appropriate funds. This fund will identify future projects in order to begin the planning process and to identify potential funding sources.

General Reserve Policy

- The General Fund will maintain a minimum of 15% of operating revenues in Funds Available or Unrestricted Reserves. If the Town Council decides that it is in the Towns best interest to use any of the unrestricted funds that causes the balance to drop below the 15% of operating revenues, the Town Council should also commit to bringing that level back up to 15% in future years. The RETT Fund has a \$2M goal for the contingency fund that is currently not at the \$2M funding level. Both the Marketing and Group Sales Funds set aside 10% of their revenues into reserve funds.

State of the Budget

Fund Balances

General Fund – The Fund Balance increases from the 2012 budget to the 2013 proposed budget by \$177K. Most of the \$177K increase is due to additional carryover from 2011 year end. The fund balance is currently budgeted to exceed the \$5M threshold that staff, the FAB and the Council deemed an appropriate level. Based on the additional fund balance, staff is recommending allowing for one-time expenditures for some repairs, maintenance and cash purchases that have been deferred due to the recession. The budget contingency continues to be budgeted at 15% of operating revenue at \$1.9M, which has never been used.

RETT Fund – RETT Fund projects an increase in fund balance of \$1.1M from 2012 budget to 2013 due to increases in revenues in the 2012 revised budget and decreases in expenditures in 2013.

Marketing/Special Events Fund – This fund continues to set aside 10% of annual revenues and has approximately \$60K budgeted in unappropriated funds at the end of 2013. The Marketing Board recommended reserving \$275K out of the fund balance for 2013 projects that are currently under consideration.

Group Sales Fund – This fund continues to set aside 10% of annual revenues and has approximately \$55K in unappropriated funds at the end of 2013. Similar to the Marketing Fund, the Board recommended setting aside \$625K for 2013 expenditures under consideration.

Town of Snowmass Village

All Funds - Budget Summary - 2013

<u>Fund</u>	<u>Beginning Fund Balance</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Other (Net)</u>	<u>Ending Fund Balance</u>
General Fund	\$ 7,967,605	\$ 10,233,447	\$(12,923,987)	\$2,006,293	\$ 7,283,358
Debt Service Fund	\$ 2,949	\$ 1,080,388	\$ (1,080,388)		\$ 2,949
Lottery Fund	\$ 49,607	\$ 26,085	\$ (50,639)		\$ 25,053
RETT Fund	\$ 3,444,537	\$ 1,848,560	\$ (862,569)	(1,182,079)	\$ 3,248,449
Road Fund	\$ 1,325,020	\$ 2,586,792	\$ (1,504,548)	(1,607,221)	\$ 800,043
Excise Tax Fund	\$ 5,702,485	\$ 313,500	\$ (5,000)		\$ 6,010,985
Marketing Fund	\$ 628,427	\$ 3,820,350	\$ (3,731,484)		\$ 717,293
Group Sales Fund	\$ 895,397	\$ 1,385,199	\$ (1,462,217)		\$ 818,379
CIP Fund	\$ -	\$ -	\$ -		\$ -
Reop Fund	\$ 11,980	\$ 10,023	\$ (5,000)		\$ 17,003
Housing Fund	\$ 919,866	\$ 1,273,660	\$ (1,184,576)	\$ (39,144)	\$ 969,806
Mtn View I Fund	\$ 1,770,914	\$ 993,710	\$ (953,916)	\$ (19,956)	\$ 1,790,752
Mtn View II Fund	\$ 293,825	\$ 241,630	\$ (217,187)	\$ (36,200)	\$ 282,068
TOTAL Funds	\$23,012,611	\$23,813,344	\$(23,981,511)	\$(878,307)	\$ 21,966,137

REVENUES AND EXPENDITURES:

Organizational Resources – 2013 revenues are shown in the chart below. In summary, the major changes in our revenue sources from 2012 are in the General Fund to account for the budgeted decrease in transfers-in from other funds. The Real Estate Transfer Tax Fund decreases due to the receipt of a large payment from the sale of a development area in 2012. The Excise Tax Fund increases due to the sale of the Rodeo Homes upon completion.

Organizational Expenditures – 2013 expenditures are shown in the chart below. The major changes are the following: The Mountain View I Fund, which has a decrease of approximately \$300K due to the painting and roof replacement that was completed in 2012. The Real Estate Transfer Tax Fund also decreases by approximately \$300K due to decreases in bus purchases compared to 2012 and a decrease in expenditures for both the Transfer-out for Landscaping and the Recreation Center. The Road Mill Levy Fund has an increase of \$700K, which is for adding the Brush Creek/Wood Road roundabout. The Excise Tax Fund decrease is due to the completion of the Rodeo Homes construction.

Revenue Comparison-All Funds

	<u>2011 Actual</u>	<u>2012 Revised</u>	<u>2013 Budget</u>	2013 Percent of Total
GENERAL FUND	\$ 13,691,342	\$ 13,814,127	\$ 13,312,747	49%
HOUSING FUND	\$ 1,260,814	\$ 1,280,819	\$ 1,273,660	5%
DEBT SERVICE FUND	\$ 1,529,505	\$ 1,068,738	\$ 1,080,388	4%
REOP FUND	\$ 4,443	\$ 10,014	\$ 10,023	0%
MOUNTAIN VIEW I FUND	\$ 999,325	\$ 996,344	\$ 1,003,710	4%
LOTTERY FUND	\$ 23,826	\$ 26,024	\$ 26,085	0%
REAL ESTATE TRANSFER TAX	\$ 2,644,599	\$ 2,515,250	\$ 1,848,560	7%
EXCISE TAX FUND	\$ 482,769	\$ 3,982,304	\$ 313,500	1%
ROAD MILL LEVY FUND	\$ 2,869,703	\$ 2,580,819	\$ 2,586,792	10%
MOUNTAIN VIEW II FUND	\$ 244,603	\$ 244,094	\$ 241,630	1%
GROUP SALES FUND	\$ 1,247,830	\$ 1,344,706	\$ 1,385,199	5%
MARKETING/SPECIAL EVENTS	\$ 3,563,259	\$ 3,689,849	\$ 3,820,350	14%
CAPITAL IMPROVEMENT	\$ -	\$ -	\$ -	0%
TOTAL	\$ 28,562,018	\$ 31,553,088	\$ 26,902,644	100%

Expenditure Comparison-All Funds

	<u>2011 Actual</u>	<u>2012 Revised</u>	<u>2013 Budget</u>	<u>2013 Percent of Total</u>
GENERAL FUND	\$ 12,706,783	\$ 14,035,570	\$ 13,996,994	50%
HOUSING FUND	\$ 1,406,266	\$ 1,241,685	\$ 1,223,720	4%
DEBT SERVICE FUND	\$ 1,527,376	\$ 1,068,738	\$ 1,080,388	4%
REOP FUND	\$ 5,000	\$ 5,000	\$ 5,000	0%
MOUNTAIN VIEW I FUND	\$ 938,146	\$ 1,299,040	\$ 983,872	4%
LOTTERY FUND	\$ 56,670	\$ 20,000	\$ 50,639	0%
REAL ESTATE TRANSFER TAX	\$ 3,749,734	\$ 2,352,543	\$ 2,044,648	7%
EXCISE TAX FUND	\$ 1,710,864	\$ 2,945,513	\$ 5,000	0%
ROAD MILL LEVY FUND	\$ 2,797,627	\$ 2,425,963	\$ 3,111,769	11%
MOUNTAIN VIEW II FUND	\$ 204,951	\$ 204,162	\$ 253,387	1%
GROUP SALES FUND	\$ 916,398	\$ 1,277,756	\$ 1,462,217	5%
MARKETING/SPECIAL EVENTS	\$ 3,547,867	\$ 3,647,965	\$ 3,731,484	13%
CAPITAL IMPROVEMENT FUND	\$ -	\$ -	\$ -	0%
TOTAL	\$ 29,567,682	\$ 30,523,935	\$ 27,949,118	100%

Revenues

GENERAL FUND

Property Taxes – Property tax revenues are budgeted relatively flat with a slight increase based on the increase in growth and CPI per Tabor. The assessed valuation from Pitkin County has dropped by .60% for 2012 for the collection of taxes in 2013. Due to the State Constitution, the Town is not allowed to increase the mill levy rate beyond .768 mills without a vote of the people.

Sales Taxes – Through June of 2012, Town Sales Taxes are up by approximately 6.66% and County Sales Taxes are up by approximately 4.43% from 2011 actual. However, sales taxes are up as compared to budget by 10% for Town Sales Taxes and 7% for County Sales Taxes. We have revised the 2012 budget to reflect a 4.35% increase in Town

Sales taxes and a 1.71% increase in County Sales taxes (compared to 2011 actual) based on year-to-date revenues and conservative projections for the remaining months of 2012. For the 2013 proposed budget we used a 4% increase over 2012 revised figures. As we do every year, we will closely monitor this revenue source and make adjustments as necessary.

Planning Department Fees – Planning Department fees are projected to increase by \$9K from the 2012 revised budget to the 2013 projected budget due to an increase in projected billable hours.

Building Permits – Following the one-time increase in building permits for 2012 due to the Westin renovation, building permits are revised down for 2013 by \$200K.

Plan Check Fees – The decrease of \$36K in Plan Check Fees for 2013 proposed is based on the same factor as building permits.

Banner Charge – Staff is increasing the fee for banners from \$75 to \$100, which will increase Town revenues by \$3K beginning in 2013.

Recreation Center and Fitness Class Fees – These fees are budgeted \$70K higher in the 2012 revised to reflect y-t-d revenues plus anticipated income for the remainder of the year. 2013 is budgeted with a \$30K increase over 2012 revised.

Ski Corporation Contributions – For 2013, we have projected a 0% change in skier visits and the allowed increase in the mitigation rate, which is projected at 4.6% per the agreement.

Transfer-In RETT Fund – The 2013 decrease reflects the net impact of the pool and fitness center costs, as well as the transfer to cover all recreation activities, the landscaping program and Transportation rolling stock costs and is approximately a 12% decrease over 2012 revised.

Transfer-In Road Fund – Reflects a 12% decrease in the 2013 budget from 2012 revised for the decrease in the Road Division budget.

REAL ESTATE TRANSFER TAX FUND

RETT Revenues – We have kept the 2012 revised budget for the annual RETT revenues at a base level \$1.6M to reflect y-t-d collections. \$1.6M is also budgeted for 2013 proposed. Through July 2012, resale's are down from 2011 actual by 5.45% or \$51,524.

The number of transactions is also down in 2012 from 2011 y-t-d by 7 sales. The Town received \$890K in 2012 from the sale of Base Village.

ROAD FUND

Road Fund Property Taxes – The 2013 Road Fund will collect approximately \$17K less than the amount budgeted in 2012 for property taxes due to the decrease in assessed valuation.

HOUSING FUNDS

Housing Funds – Following 1.5% to 2% rent increases in 2012 for the three Housing Funds, rents are budgeted to remain the same with no increase for 2013 as proposed by the Housing Director.

LOTTERY FUND

Lottery Fund – These revenues are based on year-to-date actual and projections through the end of the year.

DEBT SERVICE FUND

Debt Service Fund – Property taxes are projected to cover the principal and interest on the outstanding General Obligation Bonds. Total outstanding debt service in this fund at the end of 2013 is 1.28% of the projected Towns assessed valuation.

MARKETING AND SPECIAL EVENTS FUND

Marketing/Special Events Fund – The Town is budgeting the same 4% increase in sales taxes for this fund as in the General Fund for 2013.

GROUP SALES FUND

Group Sales Fund – In 2013, we are projecting a 4% increase in Lodging Tax.

EXCISE TAX FUND

This fund is budgeting flat in Excise Taxes for the 2013 budget based on projections from the Planning Department. We are continuing to see diminishing returns with this fund and staff would recommend that council schedule some time in the future to review this fund and discuss whether they would like to propose ballot language in the future to potentially create new opportunities for revenue with this fund.

Expenditures

General Fund – The 2012 revised operating budget is .42% (\$56K) lower than the 2012 adopted budget mainly due to a decrease in Payroll Benefits for medical insurance costs, reduction for winter costs (utilities) and adding the expenditure for the Recycle Truck (that was reserved for at the end of 2011). Total operating expenditure reduction is \$235K offset by the addition of the recycle truck of \$179K.

The 2013 operating budget is 2.5% (\$329K) lower than the 2012 adopted budget. The breakdown of the 2.5% decrease is listed below.

Capital Outlay accounts for the majority of the decrease or a (184.64%) decrease/(\$607,794) based on cash purchase decreases in the Police Department, Road Division, Solid Waste Division and Recreation, Parks and Trails Division.

Of the 2.5% decrease, Operating and Maintenance expenditures account for 7.74% or a \$25,488 increase, the majority is due to an increase in Vehicle gas & oil costs.

Personnel Services accounts for 79.89% of the 2.5% or an increase of \$262,985. The majority of this increase is due to the following increases/decreases: Payroll increase of \$126K; Payroll O.T. increase of \$8K; Payroll Benefit increase of \$107K; Training and Travel increase of \$16K and RFTA commuter bus pass increase of \$5K.

Purchased Services accounts for a (2.99%) decrease of the 2.5% or (\$9,865) decrease mainly due to a decrease in budgeted Snowmelt Road utilities.

Grants and Donations account for .0%. There is no increase budgeted for this category.

One-time expenditures – The 2013 proposed budget remains at \$50K for Grants/donations to Health and Human services. There are a number of additions to the one-time expenditure budget including repairs and maintenance to the Town Hall and the Public Works Facility.

RETT Fund – RETT Fund expenditures are projected to decrease by \$308K from the 2012 budget to the 2013 proposed mainly due to a decrease in Recreation Center and Parks/Landscaping costs that are accounted for in the Transfers out to the General Fund.

Road Fund – The Road Fund is budgeted to expend approximately \$528K in annual overlays, in addition to the transfer out to the General Fund for road repairs and maintenance.

Mountain View II Fund – Budget includes the normal repairs and maintenance and on-going annual operations. The Mountain View II Fund also includes using budgeted capital reserves for painting.

Lottery Fund – Is budgeting to spend \$51K in 2013 toward trails maintenance.

Marketing and Special Events Fund – Is projecting an increase in expenditures for 2013 from the 2012 budget of \$307K mostly in Winter and Summer Marketing, Online Marketing and Special Events.

Group Sales Fund – Is projected to increase by \$225K due to the addition of a Group Sales position, contract services and increases in client interaction costs.

Debt Service Fund – The 2013 proposed budget includes the General Obligation Bonds for the Droste Conservation Easement, the Swimming Pool Bonds and the Recreation Center.

Capital Improvement Project Fund – This fund has no capital expenditures budgeted for 2013.

BUDGET ITEMS OF NOTE or REQUESTS:

General Fund

Fund Balance

The Budget was prepared using the goal of maintaining a fund balance level of \$5M or more for the General Fund. Although the fund balance exceeds this amount, staff has not budgeted for any annual wage increases for 2012 through 2017.

Funded Staffing Changes

The General Fund includes the addition of a Facility Maintenance Engineer and the addition of a part-time year-round position to the Police Department administration function. There is also a change in the Parks and Landscaping function to move from staffed positions to contract service to maintain the Towns parks. A full-time year-round mechanic position was added to the Shop division. Route 1 was enhanced in the Transportation Department to allow for ½ hour loops.

Wages

There is a \$300,000 one-time bonus program budgeted in the General Fund 2012 revised budget (staff included within the housing, marketing and group sales fund would be paid for from those budgets). There is no annual wage/merit increase budgeted for 2012 through 2017.

One-Time Expenditures

There are a number of one-time expenditures added to the 2012 revised and the 2013 proposed budgets. These items will be discussed during the budget work sessions.

Ice Rink

Town Council requested that staff develop a “draft” budget for the operation of an ice rink. The attached Ice Rink budget assumes a budget with no refrigeration. It does include a cost for ice skate rentals and concessions. This ice rink budget is not included within the current proposed budget (the current budget does include the one-time maximum cost of \$25K for the 2012/2013 winter season).

RETT Fund

Reserves

The RETT Fund continues to use the contingency reserve to balance the budget as expenditures exceed revenues. This is due to the economic recession affecting housing sales and prices. Staff continues to support replenishing the contingency as a priority prior to funding new capital projects.

Through work with the Financial Advisory Board and internal staff budget meetings, we are currently projecting expenditures exceeding revenues by \$196K in 2013. From 2014 through 2017, annually, the RETT Fund shows fluctuations ranging from \$180K in the decrease of fund balance to an increase of \$277K in fund balance.

The 2013 through 2017 revenue projections do not include any new sales from Base Village either in total or individual units.

Road Fund

The Road Fund continues to be budgeted with the allowable 5 mills, but due to the decrease in lower assessed valuation, the Road Fund property tax revenue will decrease by \$17K.

The Public Works Director is currently working on a reserve/replacement schedule for Road Fund projects.

Housing Funds

Housing Funds

The Housing Director has budgeted a 0% increase in rental rates due to the continued economic conditions.

In Summary

Staff has carried forward the budget philosophies agreed upon during past years budget seasons. Despite the many challenges in the economy, we have prepared the 2013 – 1017 General Fund budget to achieve a balanced budget.

Staff would like the opportunity to revisit the conservative projections for Personnel Services contained in the 2012 proposed budget should our revenues exceed our projections. There will be continued challenges on Town staff to maintain a balanced budget and to provide the best services possible for the community and our guests.

**TOWN OF SNOWMASS VILLAGE
GENERAL FUND - BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

	2011	2012			2013		2014	2015	2016	2017
	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>
BUDGET SUMMARY										
BEGINNING CARRYOVER	\$ 7,204,489.02	\$ 7,299,649.02	\$ 8,189,047.72	\$ 889,398.70	\$ 7,967,604.72	\$ (221,443.00)	\$ 7,283,357.72	\$ 7,299,488.72	\$ 7,440,811.72	\$ 7,572,786.72
OPERATING REVENUES	\$ 12,853,027.56	\$ 12,960,238.00	\$ 13,284,127.00	\$ 323,889.00	\$ 12,932,747.00	\$ (351,380.00)	\$ 13,501,723.00	\$ 13,755,226.00	\$ 13,972,569.00	\$ 14,004,513.00
--Cougar Canyon-payments	\$ 180,000.00	\$ 90,000.00	\$ 90,000.00	\$ -	\$ 90,000.00	\$ -	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
OPERATING EXPENDITURES	\$ (11,632,966.94)	\$ (12,444,269.00)	\$ (12,208,477.00)	\$ 235,792.00	\$ (12,722,877.00)	\$ (514,400.00)	\$ (12,978,223.00)	\$ (13,216,663.00)	\$ (13,499,783.00)	\$ (13,800,383.00)
Net Operating Rev's/Exp	\$ 1,400,060.62	\$ 605,969.00	\$ 1,165,650.00	\$ 559,681.00	\$ 299,870.00	\$ (865,780.00)	\$ 613,500.00	\$ 628,563.00	\$ 562,786.00	\$ 294,130.00
Capital Outlay	\$ (744,734.00)	\$ (808,904.00)	\$ (988,403.00)	\$ (179,499.00)	\$ (201,110.00)	\$ 787,293.00	\$ (595,369.00)	\$ (527,240.00)	\$ (470,811.00)	\$ (135,929.00)
Net Operating Rev's/Exp-with Capital	\$ 655,326.62	\$ (202,935.00)	\$ 177,247.00	\$ 380,182.00	\$ 98,760.00	\$ (78,487.00)	\$ 18,131.00	\$ 101,323.00	\$ 91,975.00	\$ 158,201.00
OTHER EXPENDITURES	\$ 378,364.63	\$ (30,000.00)	\$ 39,000.00	\$ 69,000.00	\$ (27,357.00)	\$ (66,357.00)				
--Droste - Property Tax Revenue	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ -	\$ 200,000.00	\$ -	\$ 200,000.00	\$ 200,000.00	\$ 500,000.00	\$ 500,000.00
--Droste - Pitkin County	\$ (200,000.00)	\$ (200,000.00)	\$ (200,000.00)	\$ -	\$ (200,000.00)	\$ -	\$ (200,000.00)	\$ (200,000.00)	\$ (500,000.00)	\$ (500,000.00)
ONE-TIME REVENUES										
ONE-TIME EXPENDITURES	\$ (49,132.55)	\$ (50,000.00)	\$ (527,690.00)	\$ (477,690.00)	\$ (845,650.00)	\$ (317,960.00)	\$ (92,000.00)	\$ (50,000.00)	\$ (50,000.00)	\$ (50,000.00)
Cougar Canyon - Towards Reserve	\$ -	\$ 90,000.00	\$ 90,000.00	\$ -	\$ 90,000.00	\$ -	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
NET REVENUE/EXPENDITURES	\$ (49,132.55)	\$ 10,000.00	\$ (398,690.00)	\$ (408,690.00)	\$ (783,007.00)	\$ (384,317.00)	\$ (2,000.00)	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00
ENDING CARRYOVER	\$ 8,189,047.72	\$ 7,106,714.02	\$ 7,967,604.72	\$ 860,890.70	\$ 7,283,357.72	\$ (684,247.00)	\$ 7,299,488.72	\$ 7,440,811.72	\$ 7,572,786.72	\$ 7,770,987.72

BUDGET APPROPRIATIONS	2011	2012			2013		2014	2015	2016	2017
	<u>Revised</u>	<u>Budget</u>	<u>Revised</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>
DESIGNATIONS/RESERVES:										
INVENTORY	\$ 157,980.73	\$ 140,000.00	\$ 140,000.00	\$ -	\$ 140,000.00	\$ -	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00
PREPAID EXPENSES	\$ 75,185.92	\$ 75,000.00	\$ 75,000.00	\$ -	\$ 75,000.00	\$ -	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00
EMERGENCY CONTINGENCY	\$ 296,819.38	\$ 277,091.00	\$ 296,819.38	\$ 19,728.38	\$ 296,819.38	\$ -	\$ 296,819.38	\$ 296,819.38	\$ 296,819.38	\$ 296,819.38
CAPITAL EQUIP RESERVE	\$ 453,445.00	\$ 423,607.00	\$ 423,607.00	\$ -	\$ 423,607.00	\$ -	\$ 423,607.00	\$ 423,607.00	\$ 423,607.00	\$ 423,607.00
TOWN HALL COP-COUGAR CANYON	\$ 630,000.00	\$ 720,000.00	\$ 720,000.00	\$ -	\$ 810,000.00	\$ 90,000.00	\$ 900,000.00	\$ 990,000.00	\$ 1,080,000.00	\$ 1,170,000.00
HOLY CROSS ENHANCEMENT FUNDS	\$ 557,709.07	\$ 641,317.00	\$ 644,661.77	\$ 3,344.77	\$ 715,425.06	\$ 70,763.29	\$ 809,365.07	\$ 906,592.97	\$ 1,007,223.86	\$ 1,111,376.82
ENERGY EFFICIENCY FUNDS (HLY CRS FUNDS)	\$ 133,357.07	\$ -	\$ 27,357.00	\$ 27,357.00	\$ -	\$ (27,357.00)	\$ -	\$ -	\$ -	\$ -
VEHICLE REPLACEMENT RESERVE-ROAD 10/S.Wste '11	\$ 171,416.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
VEHICLE DEFERMENT RESERVE	\$ -	\$ -	\$ 120,081.00	\$ 120,081.00	\$ 201,916.00	\$ 81,835.00	\$ 22,556.00	\$ 22,556.00	\$ 22,556.00	\$ 22,556.00
CONTINGENCY-15% OF OPERATING REV	\$ 1,954,954.13	\$ 1,957,535.70	\$ 2,006,119.05	\$ 48,583.35	\$ 1,953,412.05	\$ (52,707.00)	\$ 2,038,758.45	\$ 2,076,783.90	\$ 2,109,385.35	\$ 2,114,176.95
TOTAL APPROPRIATIONS:	\$ 4,430,867.30	\$ 4,234,550.70	\$ 4,453,645.20	\$ 219,094.50	\$ 4,616,179.49	\$ 162,534.29	\$ 4,706,105.90	\$ 4,931,359.25	\$ 5,154,591.59	\$ 5,353,536.15
FUNDS AVAILABLE:	\$ 3,758,180.42	\$ 2,872,163.32	\$ 3,513,959.52	\$ 641,796.20	\$ 2,667,178.23	\$ (846,781.29)	\$ 2,593,382.82	\$ 2,509,452.47	\$ 2,418,195.13	\$ 2,417,451.57
TOTAL APPROPRIATIONS & FUNDS AVAILABLE	\$ 8,189,047.72	\$ 7,106,714.02	\$ 7,967,604.72	\$ 860,890.70	\$ 7,283,357.72	\$ (684,247.00)	\$ 7,299,488.72	\$ 7,440,811.72	\$ 7,572,786.72	\$ 7,770,987.72

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
GENERAL FUND										
REVENUES										
TAXES	5,340,993	5,212,383	5,416,476	204,093-	5,581,538	165,062-	5,758,404	5,944,587	6,081,006	6,279,434
INTERGOVERNMENTAL REVENUE	765,909	691,110	688,558	2,552	704,629	16,071-	713,216	730,498	748,187	767,817
LICENSES/PERMITS	309,764	284,924	554,086	269,162-	348,250	205,836	327,075	337,130	347,625	357,330
CHARGES FOR SERVICES	2,128,369	2,107,483	2,214,646	107,163-	2,221,967	7,321-	2,257,715	2,294,140	2,339,347	2,382,177
FINES AND FORFEITS	36,233	49,800	42,900	6,900	42,900	0	42,900	42,900	42,900	42,900
CONTRIBUTIONS	1,272,103	1,310,728	1,292,881	17,847	1,343,883	51,002-	1,384,616	1,426,776	1,470,412	1,515,574
MISCELLANEOUS	358,800	272,308	293,426	21,118-	278,980	14,446	283,385	287,206	291,078	295,635
TRANSFERS FROM OTHER FUND	3,020,806	3,410,202	3,159,854	250,348	2,789,300	370,554	3,113,012	3,070,589	3,330,614	3,042,246
OTHER FINANCING SOURCES	50	1,300	1,300	0	1,300	0	1,400	1,400	1,400	1,400
** REVENUES	13,233,027	13,340,238	13,664,127	323,889-	13,312,747	351,380	13,881,723	14,135,226	14,652,569	14,684,513
*** REVENUES	13,233,027	13,340,238	13,664,127	323,889-	13,312,747	351,380	13,881,723	14,135,226	14,652,569	14,684,513
**** GENERAL FUND	13,233,027	13,340,238	13,664,127	323,889-	13,312,747	351,380	13,881,723	14,135,226	14,652,569	14,684,513
***** GENERAL FUND	13,233,027	13,340,238	13,664,127	323,889-	13,312,747	351,380	13,881,723	14,135,226	14,652,569	14,684,513
***** GENERAL FUND	13,233,027	13,340,238	13,664,127	323,889-	13,312,747	351,380	13,881,723	14,135,226	14,652,569	14,684,513

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
GENERAL FUND										
TOWN COUNCIL										
TOWN COUNCIL										
EXPENDITURES										
ATTORNEY FEES										
* PERSONNEL SERVICES	159,422	162,614	162,402	212	164,788	2,386-	167,561	170,527	173,702	177,100
* PURCHASED SERVICES	10,897	11,000	11,250	250-	11,250	0	11,250	11,250	11,250	11,250
* OPERATING & MAINTENANCE	0	500	250	250	250	0	250	250	250	250
** ATTORNEY FEES	170,319	174,114	173,902	212	176,288	2,386-	179,061	182,027	185,202	188,600
TOWN COUNCIL										
* PERSONNEL SERVICES	74,859	75,653	75,646	7	75,646	0	75,646	75,646	75,646	75,646
* PURCHASED SERVICES	73,674	77,000	77,000	0	77,000	0	77,000	77,000	77,000	77,000
* OPERATING & MAINTENANCE	18,258	19,750	20,100	350-	19,750	350	19,750	19,750	19,750	19,750
** TOWN COUNCIL	166,791	172,403	172,746	343-	172,396	350	172,396	172,396	172,396	172,396
GRANTS & DONATIONS										
* GRANTS & DONATIONS	3,323	0	0	0	0	0	0	0	0	0
** GRANTS & DONATIONS	3,323	0	0	0	0	0	0	0	0	0
*** EXPENDITURES	340,433	346,517	346,648	131-	348,684	2,036-	351,457	354,423	357,598	360,996
**** TOWN COUNCIL	340,433	346,517	346,648	131-	348,684	2,036-	351,457	354,423	357,598	360,996
***** TOWN COUNCIL	340,433	346,517	346,648	131-	348,684	2,036-	351,457	354,423	357,598	360,996
TOWN MANAGER										
TOWN MANAGER										
EXPENDITURES										
ADMINISTRATION										
* PERSONNEL SERVICES	204,245	202,619	200,294	2,325	206,107	5,813-	210,892	216,012	221,491	227,353
* PURCHASED SERVICES	25,975	22,370	24,370	2,000-	24,370	0	24,370	24,370	24,370	24,370
* OPERATING & MAINTENANCE	2,508	2,100	2,350	250-	2,100	250	2,100	2,100	2,100	2,100
** ADMINISTRATION	232,728	227,089	227,014	75	232,577	5,563-	237,362	242,482	247,961	253,823
ADVISORY BOARDS										
* PURCHASED SERVICES	204	1,000	1,000	0	1,100	100-	1,100	1,100	1,100	1,100
* OPERATING & MAINTENANCE	71	500	500	0	500	0	500	500	500	500
** ADVISORY BOARDS	275	1,500	1,500	0	1,600	100-	1,600	1,600	1,600	1,600

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
*** EXPENDITURES	233,003	228,589	228,514	75	234,177	5,663-	238,962	244,082	249,561	255,423
EXPENDITURES										
COMMUNITY RELATIONS										
* PERSONNEL SERVICES	113,017	128,687	91,138	37,549	107,770	16,632-	109,555	111,471	113,515	115,702
* PURCHASED SERVICES	11,388	15,720	15,720	0	15,720	0	15,720	15,720	15,720	15,720
* OPERATING & MAINTENANCE	13,798	26,935	26,935	0	26,935	0	26,935	26,935	26,935	26,935
** COMMUNITY RELATIONS	138,203	171,342	133,793	37,549	150,425	16,632-	152,210	154,126	156,170	158,357
*** EXPENDITURES	138,203	171,342	133,793	37,549	150,425	16,632-	152,210	154,126	156,170	158,357
**** TOWN MANAGER	371,206	399,931	362,307	37,624	384,602	22,295-	391,172	398,208	405,731	413,780
***** TOWN MANAGER	371,206	399,931	362,307	37,624	384,602	22,295-	391,172	398,208	405,731	413,780
TOWN CLERK										
TOWN CLERK										
EXPENDITURES										
GENERAL ADMINISTRATION										
* PERSONNEL SERVICES	77,573	98,618	75,531	23,087	71,363	4,168	72,963	74,675	76,507	78,467
* PURCHASED SERVICES	176,346	207,799	206,139	1,660	204,704	1,435	206,379	206,885	214,149	218,458
* OPERATING & MAINTENANCE	756,933	769,383	758,077	11,306	764,677	6,600-	769,559	769,155	767,666	770,592
* CAPITAL	9,156	33,236	7,100	26,136	56,010	48,910-	47,510	18,400	12,100	2,400
** GENERAL ADMINISTRATION	1,020,008	1,109,036	1,046,847	62,189	1,096,754	49,907-	1,096,411	1,069,115	1,070,422	1,069,917
LEGISLATIVE SUPPORT										
* PERSONNEL SERVICES	93,647	96,802	95,618	1,184	95,401	217	97,476	99,697	102,073	104,615
* PURCHASED SERVICES	4,122	7,069	7,069	0	5,869	1,200	7,069	5,869	7,069	5,869
* OPERATING & MAINTENANCE	3,249	6,050	6,050	0	6,050	0	6,050	6,050	6,050	6,050
** LEGISLATIVE SUPPORT	101,018	109,921	108,737	1,184	107,320	1,417	110,595	111,616	115,192	116,534
TOWN CLERK										
* PERSONNEL SERVICES	48,817	51,688	57,427	5,739-	53,318	4,109	54,340	55,434	56,605	57,857
* OPERATING & MAINTENANCE	567	3,150	3,150	0	3,150	0	3,150	3,150	3,150	3,150
* DONATIONS	1,064	800	800	0	800	0	800	800	800	800
** TOWN CLERK	50,448	55,638	61,377	5,739-	57,268	4,109	58,290	59,384	60,555	61,807
*** EXPENDITURES	1,171,474	1,274,595	1,216,961	57,634	1,261,342	44,381-	1,265,296	1,240,115	1,246,169	1,248,258

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
**** TOWN CLERK	1,171,474	1,274,595	1,216,961	57,634	1,261,342	44,381-	1,265,296	1,240,115	1,246,169	1,248,258
***** TOWN CLERK	1,171,474	1,274,595	1,216,961	57,634	1,261,342	44,381-	1,265,296	1,240,115	1,246,169	1,248,258
FINANCE										
FINANCE										
EXPENDITURES										
ADMINISTRATION										
* PERSONNEL SERVICES	518,647	544,816	538,126	6,690	555,340	17,214-	567,258	580,011	593,657	608,257
* PURCHASED SERVICES	80,307	93,269	88,820	4,449	93,269	4,449-	93,269	93,269	93,269	93,269
* OPERATING & MAINTENANCE	17,653	12,113	12,139	26-	12,113	26	12,113	12,113	12,113	12,113
** ADMINISTRATION	616,607	650,198	639,085	11,113	660,722	21,637-	672,640	685,393	699,039	713,639
PERSONNEL										
* PERSONNEL SERVICES	80,980	88,694	75,214	13,480	76,659	1,445-	78,220	79,891	81,679	83,592
* PURCHASED SERVICES	0	850	1,531	681-	850	681	850	850	850	850
* OPERATING & MAINTENANCE	495	1,287	1,280	7	1,287	7-	1,287	1,287	1,287	1,287
** PERSONNEL	81,475	90,831	78,025	12,806	78,796	771-	80,357	82,028	83,816	85,729
INFORMATION SYSTEMS										
* PERSONNEL SERVICES	93,052	97,528	97,150	378	98,959	1,809-	100,684	102,529	104,504	106,617
* PURCHASED SERVICES	77,548	81,350	88,743	7,393-	98,850	10,107-	99,700	95,200	95,200	95,500
* OPERATING & MAINTENANCE	1,937	1,600	1,300	300	1,700	400-	2,000	2,000	2,000	2,000
* CAPITAL	16,704	26,000	26,000	0	38,000	12,000-	44,000	41,000	41,000	41,000
** INFORMATION SYSTEMS	189,241	206,478	213,193	6,715-	237,509	24,316-	246,384	240,729	242,704	245,117
*** EXPENDITURES	887,323	947,507	930,303	17,204	977,027	46,724-	999,381	1,008,150	1,025,559	1,044,485
**** FINANCE	887,323	947,507	930,303	17,204	977,027	46,724-	999,381	1,008,150	1,025,559	1,044,485
***** FINANCE	887,323	947,507	930,303	17,204	977,027	46,724-	999,381	1,008,150	1,025,559	1,044,485
PLANNING										
PLANNING										
EXPENDITURES										
ADMINISTRATION										
* PERSONNEL SERVICES	219,665	235,243	272,124	36,881-	242,377	29,747	248,570	255,197	262,288	269,875
* PURCHASED SERVICES	3,808	16,722	16,712	10	12,754	3,958	12,754	8,750	8,750	8,750
* OPERATING & MAINTENANCE	2,396	2,325	3,350	1,025-	4,025	675-	4,025	4,025	4,025	4,025

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ****VARIANCE***	2013 PROPOSED BUDGET	2013 ****VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
** ADMINISTRATION	225,869	254,290	292,186	37,896-	259,156	33,030	265,349	267,972	275,063	282,650
ZONING/LONG RANGE PLAN										
* PERSONNEL SERVICES	105,305	169,007	164,518	4,489	172,012	7,494-	174,835	177,856	181,088	184,546
* PURCHASED SERVICES	49,360	0	0	0	0	0	0	0	0	0
* OPERATING & MAINTENANCE	1,838	2,200	2,200	0	2,000	200	2,000	2,000	2,000	2,000
** ZONING/LONG RANGE PLAN	156,503	171,207	166,718	4,489	174,012	7,294-	176,835	179,856	183,088	186,546
*** EXPENDITURES	382,372	425,497	458,904	33,407-	433,168	25,736	442,184	447,828	458,151	469,196
**** PLANNING	382,372	425,497	458,904	33,407-	433,168	25,736	442,184	447,828	458,151	469,196
***** PLANNING	382,372	425,497	458,904	33,407-	433,168	25,736	442,184	447,828	458,151	469,196
PUBLIC SAFETY										
PUBLIC SAFETY										
EXPENDITURES										
ADMINISTRATION										
* PERSONNEL SERVICES	238,969	250,224	248,609	1,615	285,449	36,840-	291,922	298,847	306,257	314,186
* PURCHASED SERVICES	137,099	151,125	150,825	300	152,005	1,180-	152,005	152,005	152,005	152,005
* OPERATING & MAINTENANCE	13,809	11,036	10,838	198	10,722	116	10,722	10,722	10,722	10,722
** ADMINISTRATION	389,877	412,385	410,272	2,113	448,176	37,904-	454,649	461,574	468,984	476,913
PATROL										
* PERSONNEL SERVICES	781,575	761,288	818,283	56,995-	839,078	20,795-	857,158	876,503	897,202	919,351
* PURCHASED SERVICES	9,357	10,750	9,700	1,050	10,100	400-	10,100	10,100	10,100	10,100
* OPERATING & MAINTENANCE	33,592	33,412	32,673	739	33,701	1,028-	34,834	36,023	37,272	38,584
* CAPITAL	12,178	184,485	184,485	0	19,900	164,585	10,000	10,000	10,000	10,000
** PATROL	836,702	989,935	1,045,141	55,206-	902,779	142,362	912,092	932,626	954,574	978,035
CODE ENFORCEMENT										
* PERSONNEL SERVICES	185,914	200,240	202,044	1,804-	209,118	7,074-	214,434	220,122	226,208	232,720
* PURCHASED SERVICES	922	1,950	2,750	800-	1,950	800	1,950	1,950	1,950	1,950
* OPERATING & MAINTENANCE	12,913	8,685	8,932	247-	9,068	136-	9,357	9,660	9,979	10,313
* CAPITAL	0	24,350	24,350	0	0	24,350	0	0	0	29,851
** CODE ENFORCEMENT	199,749	235,225	238,076	2,851-	220,136	17,940	225,741	231,732	238,137	274,834
*** EXPENDITURES	1,426,328	1,637,545	1,693,489	55,944-	1,571,091	122,398	1,592,482	1,625,932	1,661,695	1,729,782
EXPENDITURES										

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
COURT										
* PERSONNEL SERVICES	1,139	250	250	0	250	0	250	250	250	250
* PURCHASED SERVICES	13,332	15,000	15,000	0	15,000	0	15,000	15,000	15,000	15,000
* OPERATING & MAINTENANCE	40	405	405	0	405	0	405	405	405	405
** COURT	14,511	15,655	15,655	0	15,655	0	15,655	15,655	15,655	15,655
*** EXPENDITURES	14,511	15,655	15,655	0	15,655	0	15,655	15,655	15,655	15,655
**** PUBLIC SAFETY	1,440,839	1,653,200	1,709,144	55,944-	1,586,746	122,398	1,608,137	1,641,587	1,677,350	1,745,437
***** PUBLIC SAFETY	1,440,839	1,653,200	1,709,144	55,944-	1,586,746	122,398	1,608,137	1,641,587	1,677,350	1,745,437
PUBLIC WORKS DEPARTMENT ADMINISTRATION EXPENDITURES										
ADMINISTRATION										
* PERSONNEL SERVICES	209,628	218,094	215,701	2,393	221,257	5,556-	224,955	228,911	233,145	237,675
* PURCHASED SERVICES	2,512	4,150	4,400	250-	4,150	250	4,150	4,150	4,150	4,150
* OPERATING & MAINTENANCE	3,059	5,489	5,530	41-	5,795	265-	5,651	5,710	5,771	5,836
* CAPITAL	0	0	0	0	0	0	26,145	0	0	0
** ADMINISTRATION	215,199	227,733	225,631	2,102	231,202	5,571-	260,901	238,771	243,066	247,661
*** EXPENDITURES	215,199	227,733	225,631	2,102	231,202	5,571-	260,901	238,771	243,066	247,661
**** ADMINISTRATION	215,199	227,733	225,631	2,102	231,202	5,571-	260,901	238,771	243,066	247,661
TRANSPORTATION EXPENDITURES										
ADMINISTRATION										
* PERSONNEL SERVICES	199,713	226,898	200,693	26,205	210,239	9,546-	214,691	219,455	224,993	230,447
* PURCHASED SERVICES	6,716	7,049	6,848	201	12,617	5,769-	7,423	7,503	7,587	8,125
* OPERATING & MAINTENANCE	33,435	40,501	41,701	1,200-	40,827	874	42,782	43,232	44,313	45,427
** ADMINISTRATION	239,864	274,448	249,242	25,206	263,683	14,441-	264,896	270,190	276,893	283,999
BUS PROGRAM										
* PERSONNEL SERVICES	1,805,965	1,945,674	1,945,685	11-	2,016,740	71,055-	2,062,494	2,111,450	2,163,834	2,219,884
* PURCHASED SERVICES	73,683	105,995	107,396	1,401-	109,832	2,436-	109,893	111,016	112,505	113,743
* OPERATING & MAINTENANCE	325,505	396,977	392,497	4,480	421,846	29,349-	450,231	459,917	480,345	502,015
* CAPITAL	0	1,000	1,500	500-	1,500	0	1,000	1,000	1,000	1,000

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
** BUS PROGRAM	2,205,153	2,449,646	2,447,078	2,568	2,549,918	102,840-	2,623,618	2,683,383	2,757,684	2,836,642
PARKING PROGRAM										
* PERSONNEL SERVICES	30,695	51,037	41,891	9,146	47,990	6,099-	49,114	50,316	51,602	52,979
* PURCHASED SERVICES	11	75	75	0	75	0	75	85	85	95
* OPERATING & MAINTENANCE	9,058	10,055	10,055	0	10,255	200-	11,155	11,205	11,205	11,205
** PARKING PROGRAM	39,764	61,167	52,021	9,146	58,320	6,299-	60,344	61,606	62,892	64,279
PARCEL C										
* PERSONNEL SERVICES	77,392	91,950	83,715	8,235	90,642	6,927-	92,759	95,023	97,446	100,039
* PURCHASED SERVICES	66,893	100,429	74,781	25,648	76,654	1,873-	79,610	82,715	85,974	89,396
* OPERATING & MAINTENANCE	20,389	19,673	21,317	1,644-	23,926	2,609-	22,921	23,068	23,219	23,372
* CAPITAL	86,901	0	0	0	0	0	0	0	0	0
** PARCEL C	251,575	212,052	179,813	32,239	191,222	11,409-	195,290	200,806	206,639	212,807
*** EXPENDITURES	2,736,356	2,997,313	2,928,154	69,159	3,063,143	134,989-	3,144,148	3,215,985	3,304,108	3,397,727
**** TRANSPORTATION	2,736,356	2,997,313	2,928,154	69,159	3,063,143	134,989-	3,144,148	3,215,985	3,304,108	3,397,727
FACILITY MAINTENANCE										
EXPENDITURES										
MAINTENANCE										
* PERSONNEL SERVICES	228,438	242,982	241,382	1,600	332,471	91,089-	340,644	349,390	358,748	368,761
* PURCHASED SERVICES	33,225	54,500	63,200	8,700-	38,250	24,950	38,250	38,250	38,250	38,250
* OPERATING & MAINTENANCE	20,083	20,748	23,738	2,990-	24,570	832-	24,836	25,115	25,408	25,715
* CASH PURCHASES	0	0	0	0	0	0	21,220	0	0	0
** MAINTENANCE	281,746	318,230	328,320	10,090-	395,291	66,971-	424,950	412,755	422,406	432,726
*** EXPENDITURES	281,746	318,230	328,320	10,090-	395,291	66,971-	424,950	412,755	422,406	432,726
**** FACILITY MAINTENANCE	281,746	318,230	328,320	10,090-	395,291	66,971-	424,950	412,755	422,406	432,726
ROAD										
EXPENDITURES										
STREET MARKING/SIGNS										
* PERSONNEL SERVICES	51,697	31,064	46,135	15,071-	32,479	13,656	33,376	34,335	35,362	36,460
* PURCHASED SERVICES	32,175	34,000	34,500	500-	34,500	0	34,500	34,500	34,500	34,500
* OPERATING & MAINTENANCE	19,048	18,400	18,400	0	18,400	0	18,400	18,400	18,400	18,400
** STREET MARKING/SIGNS	102,920	83,464	99,035	15,571-	85,379	13,656	86,276	87,235	88,262	89,360

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
SNOW REMOVAL										
* PERSONNEL SERVICES	148,562	245,521	200,094	45,427	256,508	56,414-	263,143	270,243	277,839	285,968
* PURCHASED SERVICES	393,123	307,575	196,519	111,056	261,357	64,838-	272,438	284,127	296,453	309,453
* OPERATING & MAINTENANCE	33,172	42,476	27,850	14,626	45,300	17,450-	45,300	45,300	45,300	45,300
** SNOW REMOVAL	574,857	595,572	424,463	171,109	563,165	138,702-	580,881	599,670	619,592	640,721
VEHICLE/EQUIPMENT MNTN										
* PERSONNEL SERVICES	97,194	66,295	80,658	14,363-	69,435	11,223	71,407	73,518	75,777	78,193
* PURCHASED SERVICES	2,505	4,450	4,450	0	4,450	0	4,450	4,450	4,450	4,450
* OPERATING & MAINTENANCE	124,183	156,266	149,416	6,850	146,000	3,416	149,460	153,093	156,908	160,913
* CAPITAL	545,064	363,333	363,333	0	4,000	359,333	224,609	209,270	372,484	4,000
** VEHICLE/EQUIPMENT MNTN	768,946	590,344	597,857	7,513-	223,885	373,972	449,926	440,331	609,619	247,556
STREET MAINTENANCE										
* PERSONNEL SERVICES	275,475	277,294	279,602	2,308-	292,787	13,185-	300,319	308,378	317,001	326,228
* PURCHASED SERVICES	30,471	32,298	41,930	9,632-	43,298	1,368-	43,529	43,767	44,013	44,266
* OPERATING & MAINTENANCE	22,596	30,600	39,550	8,950-	37,800	1,750	37,800	37,800	37,800	37,800
* CAPITAL	17,701	23,000	22,500	500	14,200	8,300	1,645	1,645	1,645	1,645
** STREET MAINTENANCE	346,243	363,192	383,582	20,390-	388,085	4,503-	383,293	391,590	400,459	409,939
COMMUNITY SERVICE										
* PERSONNEL SERVICES	22,841	31,088	26,720	4,368	32,879	6,159-	33,775	34,735	35,761	36,860
* OPERATING & MAINTENANCE	1,471	525	525	0	525	0	525	525	525	525
** COMMUNITY SERVICE	24,312	31,613	27,245	4,368	33,404	6,159-	34,300	35,260	36,286	37,385
*** EXPENDITURES	1,817,278	1,664,185	1,532,182	132,003	1,293,918	238,264	1,534,676	1,554,086	1,754,218	1,424,961
**** ROAD	1,817,278	1,664,185	1,532,182	132,003	1,293,918	238,264	1,534,676	1,554,086	1,754,218	1,424,961
SOLID WASTE EXPENDITURES										
TRASH PICKUP										
* PERSONNEL SERVICES	297,947	288,702	284,070	4,632	299,315	15,245-	307,015	315,253	324,068	333,501
* PURCHASED SERVICES	129,977	143,521	143,621	100-	143,521	100	143,521	143,521	143,521	143,521
* OPERATING & MAINTENANCE	5,549	5,900	6,900	1,000-	6,400	500	6,400	6,400	6,400	6,400
* CAPITAL	339	6,000	6,000	0	2,000	4,000	2,000	2,000	2,000	2,000
** TRASH PICKUP	433,812	444,123	440,591	3,532	451,236	10,645-	458,936	467,174	475,989	485,422
VEHICLE MAINTENANCE										
* PERSONNEL SERVICES	18,333	20,214	18,206	2,008	20,107	1,901-	20,620	21,169	21,757	22,386
* PURCHASED SERVICES	0	100	100	0	100	0	100	100	100	100

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
* OPERATING & MAINTENANCE	63,669	49,359	62,501	13,142-	65,043	2,542-	67,457	69,977	72,621	75,395
* CAPITAL	0	4,000	198,345	194,345-	0	198,345	168,412	203,631	0	0
** VEHICLE MAINTENANCE	82,002	73,673	279,152	205,479-	85,250	193,902	256,589	294,877	94,478	97,881
RECYCLING										
* PERSONNEL SERVICES	60,709	46,941	53,035	6,094-	44,968	8,067	46,097	47,306	48,598	49,982
* PURCHASED SERVICES	5,784	15,750	7,000	8,750	7,000	0	7,000	7,000	7,000	7,000
* OPERATING & MAINTENANCE	35	1,000	500	500	500	0	500	500	500	500
* CAPITAL	480	500	500	0	500	0	500	500	500	500
** RECYCLING	67,008	64,191	61,035	3,156	52,968	8,067	54,097	55,306	56,598	57,982
ROLLOFF										
* PERSONNEL SERVICES	35,980	32,910	35,564	2,654-	35,840	276-	36,764	37,753	38,810	39,942
* PURCHASED SERVICES	59,428	61,595	65,835	4,240-	68,485	2,650-	68,485	68,485	68,485	68,485
* OPERATING & MAINTENANCE	0	400	400	0	400	0	400	400	400	400
** ROLLOFF	95,408	94,905	101,799	6,894-	104,725	2,926-	105,649	106,638	107,695	108,827
*** EXPENDITURES	678,230	676,892	882,577	205,685-	694,179	188,398	875,271	923,995	734,760	750,112
**** SOLID WASTE	678,230	676,892	882,577	205,685-	694,179	188,398	875,271	923,995	734,760	750,112
SHOP										
EXPENDITURES										
FLEET MANAGEMENT										
* PERSONNEL SERVICES	47,078	70,118	64,088	6,030	83,664	19,576-	85,414	87,286	89,290	91,434
* OPERATING & MAINTENANCE	721	600	2,150	1,550-	650	1,500	650	650	650	650
** FLEET MANAGEMENT	47,799	70,718	66,238	4,480	84,314	18,076-	86,064	87,936	89,940	92,084
VEHICLE MAINTENANCE										
* PERSONNEL SERVICES	401,222	371,923	388,517	16,594-	452,385	63,868-	462,481	473,284	484,843	497,211
* PURCHASED SERVICES	2,193	4,966	9,266	4,300-	11,066	1,800-	11,066	11,066	11,066	11,066
* OPERATING & MAINTENANCE	18,101	20,500	18,797	1,703	29,468	10,671-	29,608	29,756	29,910	30,073
* CAPITAL	19,925	20,000	0	20,000	0	0	21,328	0	0	0
** VEHICLE MAINTENANCE	441,441	417,389	416,580	809	492,919	76,339-	524,483	514,106	525,819	538,350
BUILDING & GROUNDS										
* PERSONNEL SERVICES	28,677	61,618	50,836	10,782	74,165	23,329-	75,780	77,509	79,358	81,337
* PURCHASED SERVICES	100,163	122,395	91,211	31,184	93,911	2,700-	96,746	99,723	102,848	106,130
* OPERATING & MAINTENANCE	5,844	5,300	5,300	0	5,300	0	5,300	5,300	5,300	5,300
** BUILDING & GROUNDS	134,684	189,313	147,347	41,966	173,376	26,029-	177,826	182,532	187,506	192,767

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
*** EXPENDITURES	623,924	677,420	630,165	47,255	750,609	120,444-	788,373	784,574	803,265	823,201
**** SHOP	623,924	677,420	630,165	47,255	750,609	120,444-	788,373	784,574	803,265	823,201
RECREATION, PARKS & TRAILS EXPENDITURES										
PARKS AND TRAILS										
* PERSONNEL SERVICES	144,688	144,736	168,352	23,616-	57,234	111,118	58,170	59,172	60,244	61,390
* PURCHASED SERVICES	90,236	89,808	89,808	0	157,708	67,900-	157,708	157,708	157,708	157,708
* OPERATING & MAINTENANCE	39,787	44,847	51,118	6,271-	17,527	33,591	17,527	17,527	17,527	17,527
* CAPITAL OUTLAY	5,857	18,000	11,500	6,500	10,000	1,500	10,000	10,000	10,000	10,000
** PARKS AND TRAILS	280,568	297,391	320,778	23,387-	242,469	78,309	243,405	244,407	245,479	246,625
*** EXPENDITURES	280,568	297,391	320,778	23,387-	242,469	78,309	243,405	244,407	245,479	246,625
EXPENDITURES										
RECREATION PROGRAM										
* PERSONNEL SERVICES	68,358	103,868	89,258	14,610	84,888	4,370	86,725	88,690	90,793	93,043
* PURCHASED SERVICES	22,933	12,809	10,500	2,309	12,809	2,309-	12,809	12,809	12,809	12,809
* OPERATING & MAINTENANCE	8,758	26,655	25,625	1,030	26,655	1,030-	26,655	26,655	26,655	26,655
** RECREATION PROGRAM	100,049	143,332	125,383	17,949	124,352	1,031	126,189	128,154	130,257	132,507
RODEO PROPERTY										
* PURCHASED SERVICES	243	250	250	0	250	0	250	250	250	250
** RODEO PROPERTY	243	250	250	0	250	0	250	250	250	250
RECREATION CENTER										
* PERSONNEL SERVICES	467,196	497,687	451,084	46,603	481,117	30,033-	491,449	502,503	514,332	526,988
* PURCHASED SERVICES	215,603	221,250	221,250	0	221,250	0	225,840	230,660	235,720	241,033
* OPERATING & MAINTENANCE	94,975	132,879	123,560	9,319	130,470	6,910-	130,497	130,525	130,555	130,586
* CAPITAL	30,429	105,000	142,790	37,790-	55,000	87,790	17,000	900	20,082	4,500
** RECREATION CENTER	808,203	956,816	938,684	18,132	887,837	50,847	864,786	864,588	900,689	903,107
*** EXPENDITURES	908,495	1,100,398	1,064,317	36,081	1,012,439	51,878	991,225	992,992	1,031,196	1,035,864
**** RECREATION, PARKS & TRAILS	1,189,063	1,397,789	1,385,095	12,694	1,254,908	130,187	1,234,630	1,237,399	1,276,675	1,282,489
ONE-TIME CAPITAL/EXPENDIT										

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2015 PROPOSED BUDGET	2017 PROPOSED BUDGET
EXPENDITURES										
ONE-TIME CAPITAL/EXPENDIT										
* PERSONNEL SERVICES	0	0	300,000	300,000-	0	300,000	0	0	0	0
* PURCHASED SERVICES	9,133	0	68,000	68,000-	30,000	38,000	0	0	0	0
* GRANTS & DONATIONS	40,000	50,000	52,190	2,190-	50,000	2,190	50,000	50,000	50,000	50,000
* CAPITAL OUTLAY	0	0	107,500	107,500-	765,650	658,150-	42,000	0	0	0
** ONE-TIME CAPITAL/EXPENDIT	49,133	50,000	527,690	477,690-	845,650	317,960-	92,000	50,000	50,000	50,000
*** EXPENDITURES	49,133	50,000	527,690	477,690-	845,650	317,960-	92,000	50,000	50,000	50,000
**** ONE-TIME CAPITAL/EXPENDIT	49,133	50,000	527,690	477,690-	845,650	317,960-	92,000	50,000	50,000	50,000
***** PUBLIC WORKS DEPARTMENT	7,590,929	8,009,562	8,439,814	430,252-	8,528,900	89,086-	8,354,949	8,417,565	8,588,498	8,408,877
OTHER EXPENDITURES										
OTHER EXPENDITURES										
EXPENDITURES										
OTHER EXPENDITURES										
* OTHER EXPENDITURES	178,365-	230,000	161,000	69,000	227,357	66,357-	200,000	200,000	500,000	500,000
** OTHER EXPENDITURES	178,365-	230,000	161,000	69,000	227,357	66,357-	200,000	200,000	500,000	500,000
*** EXPENDITURES	178,365-	230,000	161,000	69,000	227,357	66,357-	200,000	200,000	500,000	500,000
**** OTHER EXPENDITURES	178,365-	230,000	161,000	69,000	227,357	66,357-	200,000	200,000	500,000	500,000
***** OTHER EXPENDITURES	178,365-	230,000	161,000	69,000	227,357	66,357-	200,000	200,000	500,000	500,000
BUILDING DEPARTMENT										
BUILDING DEPARTMENT										
EXPENDITURES										
BUILDING SERVICES										
* PERSONNEL SERVICES	231,338	236,760	236,966	206-	239,585	2,619-	243,370	247,420	251,753	256,389
* PURCHASED SERVICES	5,670	4,250	18,250	14,000-	4,250	14,000	4,250	4,250	4,250	4,250
* OPERATING & MAINTENANCE	5,252	5,354	5,273	81	5,333	60-	5,396	5,463	5,535	5,611
* CAPITAL	0	0	0	0	0	0	0	28,894	0	29,033
** BUILDING SERVICES	242,260	246,364	260,489	14,125-	249,168	11,321	253,016	286,027	261,538	295,283
*** EXPENDITURES	242,260	246,364	260,489	14,125-	249,168	11,321	253,016	286,027	261,538	295,283

**HOUSING DEPARTMENT
BUDGET SUMMARY**

	2011 ACTUAL	2012 BUDGET	2012 REVISED	VARIANCE	2013 PROPOSED	VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
BEGINNING FUNDS AVAILABLE BALANCE	\$1,026,184.00	\$894,757.00	\$880,732.00	(\$14,025.00)	\$919,866.00	\$39,134.00	\$969,806.00	\$843,783.00	\$904,736.00	\$1,558,076.00
OPERATING REVENUE	\$1,260,812.86	\$1,266,540.00	\$1,280,819.00	\$14,279.00	\$1,273,660.00	(\$7,159.00)	\$1,296,910.00	\$1,320,163.00	\$1,343,538.00	\$1,366,917.00
OPERATING/CAPITAL EXPENDITURES	(\$688,431.89)	(\$639,914.00)	(\$622,875.00)	\$17,039.00	(\$636,176.00)	(\$13,301.00)	(\$705,480.00)	(\$697,850.00)	(\$659,809.00)	(\$675,833.00)
DEBT SERVICE	(\$551,000.00)	(\$553,600.00)	(\$553,600.00)	\$0.00	(\$548,400.00)	\$5,200.00	(\$550,800.00)	\$0.00	\$0.00	\$0.00
NET OPERATING REVENUE/EXPENDITURE	\$21,380.97	\$73,026.00	\$104,344.00	\$31,318.00	\$89,084.00	(\$15,260.00)	\$40,630.00	\$622,313.00	\$683,729.00	\$691,084.00
CAPITAL RESERVES USED	(\$25,795.00)	(\$32,870.00)	(\$65,210.00)	(\$32,340.00)	(\$29,144.00)	\$36,066.00	(\$166,653.00)	(\$10,560.00)	(\$30,389.00)	\$0.00
INTERIOR/EXTERIOR RENOVATIONS (2015)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$550,800.00)	\$0.00	\$0.00
TRANSFER OUT TO MOUNTAIN VIEW	\$0.00	\$0.00	\$0.00	\$0.00	(\$10,000.00)	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00
CAPITAL REPAIRS (Unappropriated)										
PALISADES SIDEWALK REPLACEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
B.C #300 FOUNDATION REPAIRS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CREEKSIDE #100 FOUNDATION DRAINAGE	(\$27,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
B.C WINDOW REPLACEMENT	(\$114,037.97)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER NET OPERATING REVENUE/EXPENDITURE	(\$166,832.97)	(\$32,870.00)	(\$65,210.00)	(\$32,340.00)	(\$39,144.00)	\$26,066.00	(\$166,653.00)	(\$561,360.00)	(\$30,389.00)	\$0.00
YEAR END FUNDS AVAILABLE BALANCE	\$880,732.00	\$934,913.00	\$919,866.00	(\$15,047.00)	\$969,806.00	\$49,940.00	\$843,783.00	\$904,736.00	\$1,558,076.00	\$2,249,160.00

**HOUSING DEPARTMENT
FUNDS AVAILABLE SUMMARY**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	VARIANCE	2013 PROPOSED	VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
BOND RESERVE FUND	\$300,000.00	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CAPITAL RESERVE FUND	\$338,703.00	\$356,393.00	\$319,884.00	(\$36,509.00)	\$335,059.00	\$15,175.00	\$201,082.00	\$229,540.00	\$239,600.00	\$282,539.00
UNAPPROPRIATED FUNDS	\$242,029.00	\$278,520.00	\$299,982.00	\$21,462.00	\$334,747.00	\$34,765.00	\$642,701.00	\$675,196.00	\$1,318,476.00	\$1,966,621.00
ENDING FUNDS AVAILABLE	\$880,732.00	\$934,913.00	\$919,866.00	(\$15,047.00)	\$969,806.00	\$49,940.00	\$843,783.00	\$904,736.00	\$1,558,076.00	\$2,249,160.00

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
HOUSING DEPARTMENT											
MISCELLANEOUS											
002-0000-300.07-01	INTEREST INCOME	1,089-	3,000-	1,911-	1,089-	3,000-					
002-0000-300.07-04	MISCELLANEOUS INCOME	15,566-	1,000-	8,900-	7,900	1,000-	1,089	3,090-	3,183-	3,278-	3,377-
002-0000-300.07-11	LABOR/MATERIAL/SUPPLIES	1,108-	800-	1,000-	200	900-	7,900-	1,000-	1,000-	1,000-	1,000-
002-0000-300.07-12	LATE FEES	1,271-	1,000-	800-	200-	1,000-	100-	900-	900-	900-	900-
002-0000-300.07-13	LAUNDRY	11,487-	13,000-	12,500-	500-	12,700-	200	1,000-	1,000-	1,000-	1,000-
002-0000-300.07-16	APPLICATION FEES	2,070-	1,100-	1,400-	300	1,100-	200	12,700-	12,700-	12,700-	12,700-
002-0000-300.07-18	RESALE FEES	5,500-	2,500-	2,400-	100-	2,500-	300-	1,100-	1,100-	1,100-	1,100-
002-0000-300.07-73	PARKING FEES	600-	1,200-	700-	500-	1,200-	100	2,500-	2,500-	2,500-	2,500-
*	REVENUE	38,691-	23,600-	29,611-	6,011	23,400-	6,211-	23,490-	23,583-	23,678-	23,777-
**	MISCELLANEOUS	38,691-	23,600-	29,611-	6,011	23,400-	6,211-	23,490-	23,583-	23,678-	23,777-
RENTAL REVENUE											
002-0000-300.11-02	RENTS-BRUSH CREEK	159,616-	162,840-	162,840-	0	162,840-	0	165,900-	168,960-	172,020-	175,080-
002-0000-300.11-03	RENTS-CRBEKSIDE	512,178-	523,440-	523,440-	0	523,440-	0	533,340-	543,240-	553,140-	563,040-
002-0000-300.11-04	RENTS-PALISADES	225,007-	228,780-	229,800-	1,020	229,800-	0	234,000-	238,200-	242,520-	246,840-
002-0000-300.11-05	RENTS-VILLAS NORTH	325,322-	331,380-	335,128-	3,748	337,680-	2,552	343,680-	349,680-	355,680-	361,680-
002-0000-300.11-06	VACANCY FACTOR	0	3,500	0	3,500	3,500	3,500-	3,500	3,500	3,500	3,500
*	REVENUE	1,222,123-	1,242,940-	1,251,208-	8,268	1,250,260-	948-	1,273,420-	1,296,580-	1,319,860-	1,343,140-
**	RENTAL REVENUE	1,222,123-	1,242,940-	1,251,208-	8,268	1,250,260-	948-	1,273,420-	1,296,580-	1,319,860-	1,343,140-
***	REVENUES	1,260,814-	1,266,540-	1,280,819-	14,279	1,273,660-	7,159-	1,296,910-	1,320,163-	1,343,538-	1,366,917-
****	REVENUES	1,260,814-	1,266,540-	1,280,819-	14,279	1,273,660-	7,159-	1,296,910-	1,320,163-	1,343,538-	1,366,917-
*****	HOUSING DEPARTMENT	1,260,814-	1,266,540-	1,280,819-	14,279	1,273,660-	7,159-	1,296,910-	1,320,163-	1,343,538-	1,366,917-
*****	HOUSING DEPARTMENT	1,260,814-	1,266,540-	1,280,819-	14,279	1,273,660-	7,159-	1,296,910-	1,320,163-	1,343,538-	1,366,917-
*****	HOUSING DEPARTMENT	1,260,814-	1,266,540-	1,280,819-	14,279	1,273,660-	7,159-	1,296,910-	1,320,163-	1,343,538-	1,366,917-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
HOUSING DEPARTMENT										
EXPENDITURES										
APARTMENT MGMT/MNTN										
* PERSONNEL SERVICES	354,024	363,696	369,056	5,360-	373,822	4,766-	383,474	393,802	404,852	416,676
* PURCHASED SERVICES	176,537	181,110	151,816	29,294	174,470	22,654-	222,280	221,358	169,718	176,376
* OPERATING & MAINTENANCE	69,630	75,573	74,293	1,280	73,793	500	74,151	75,450	76,793	78,181
* CAPITAL	5,178	19,535	27,710	8,175-	14,091	13,619	25,575	7,240	8,446	4,600
* CAPITAL/OTHER	141,038	32,870	65,210	32,340-	29,144	36,066	166,653	10,560	30,389	0
* DEBT SERVICE PAYMENTS	135,081	553,600	553,600	0	548,400	5,200	550,800	0	0	0
* NON-OPERATING EXPENSES	57,934	53,605	36,892	16,713	36,720	172	36,720	36,720	36,720	36,720
** APARTMENT MGMT/MNTN	939,422	1,279,989	1,278,577	1,412	1,250,440	28,137	1,459,653	745,130	726,918	712,553
*** EXPENDITURES	939,422	1,279,989	1,278,577	1,412	1,250,440	28,137	1,459,653	745,130	726,918	712,553
**** HOUSING DEPARTMENT	939,422	1,279,989	1,278,577	1,412	1,250,440	28,137	1,459,653	745,130	726,918	712,553
***** HOUSING DEPARTMENT	939,422	1,279,989	1,278,577	1,412	1,250,440	28,137	1,459,653	745,130	726,918	712,553
***** HOUSING DEPARTMENT	939,422	1,279,989	1,278,577	1,412	1,250,440	28,137	1,459,653	745,130	726,918	712,553

**TOWN OF SNOWMASS VILLAGE
DEBT SERVICE FUND
BUDGET SUMMARY**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$819.74	\$818.74	\$2,948.78	\$2,130.04	\$2,948.78	\$0.00	\$2,948.78	\$2,948.78	\$2,948.78	\$2,948.78
REVENUES	\$1,529,505.04	\$1,068,738.00	\$1,068,738.00	\$0.00	\$1,080,388.00	\$11,650.00	\$1,084,450.00	\$1,080,775.00	\$1,084,325.00	\$1,083,200.00
EXPENDITURES	(\$1,527,376.00)	(\$1,068,738.00)	(\$1,068,738.00)	\$0.00	(\$1,080,388.00)	(\$11,650.00)	(\$1,084,450.00)	(\$1,080,775.00)	(\$1,084,325.00)	(\$1,083,200.00)
ENDING BALANCE	\$2,948.78	\$818.74	\$2,948.78	\$2,130.04	\$2,948.78	\$0.00	\$2,948.78	\$2,948.78	\$2,948.78	\$2,948.78

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
DEBT SERVICE FUND											
TAXES											
003-0000-300.01-01	PROPERTY TAXES	1,404,699-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-
*	REVENUE	1,404,699-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-

**	TAXES	1,404,699-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-
MISCELLANEOUS											
003-0000-300.07-04	MISCELLANEOUS INCOME	124,806-	0	0	0	0	0	0	0	0	0
*	REVENUE	124,806-	0	0	0	0	0	0	0	0	0

**	MISCELLANEOUS	124,806-	0	0	0	0	0	0	0	0	0
***	REVENUES	1,529,505-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-
****	REVENUES	1,529,505-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-
*****	DEBT SERVICE FUND	1,529,505-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-

*****	DEBT SERVICE FUND	1,529,505-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-
*****	DEBT SERVICE FUND	1,529,505-	1,068,738-	1,068,738-	0	1,080,388-	11,650	1,084,450-	1,080,775-	1,084,325-	1,083,200-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
DEBT SERVICE FUND											
EXPENDITURES											
EXPENDITURES											
DEBT SERVICE EXPENDITURES											
003-0000-400.30-21	PRINCIPAL-DROSTE BONDS	390,000	405,000	405,000	0	415,000	10,000-	430,000	440,000	455,000	480,000
003-0000-400.30-22	INTEREST-DROSTE BONDS	158,188	142,588	142,588	0	133,475	9,113	123,100	105,900	92,700	69,950
003-0000-400.30-23	BANK FEES-DROSTE	250	1,000	1,000	0	1,000	0	1,000	1,000	1,000	1,000
003-0000-400.30-24	PRINCIPAL RODEO BONDS	465,000	0	0	0	0	0	0	0	0	0
003-0000-400.30-25	INTEREST RODEO BONDS	22,088	0	0	0	0	0	0	0	0	0
003-0000-400.30-26	BANK FEES RODEO BONDS	150	0	0	0	0	0	0	0	0	0
003-0000-400.30-29	POOL BOND BANK FEES	150	1,000	1,000	0	1,000	0	1,000	1,000	1,000	1,000
003-0000-400.30-30	PRINCIPAL-POOL BONDS	165,000	170,000	170,000	0	180,000	10,000-	190,000	200,000	210,000	220,000
003-0000-400.30-31	INTEREST POOL BONDS	75,000	66,750	66,750	0	58,250	8,500	49,250	39,750	29,750	19,250
003-0000-400.30-32	PRINCIPAL- REC CTR BONDS	100,000	135,000	135,000	0	150,000	15,000-	155,000	165,000	175,000	180,000
003-0000-400.30-33	INTEREST- REC CTR BONDS	151,400	146,400	146,400	0	140,663	5,737	134,100	127,125	118,875	111,000
003-0000-400.30-34	BANK FEES-REC CTR BONDS	151	1,000	1,000	0	1,000	0	1,000	1,000	1,000	1,000
*	EXPENDITURE	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200
**	DEBT SERVICE EXPENDITURES	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200
***	EXPENDITURES	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200
****	EXPENDITURES	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200
*****	DEBT SERVICE FUND	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200
*****	DEBT SERVICE FUND	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200
*****	DEBT SERVICE FUND	1,527,377	1,068,738	1,068,738	0	1,080,388	11,650-	1,084,450	1,080,775	1,084,325	1,083,200

**MOUNTAIN VIEW
BUDGET SUMMARY**

	2011 ACTUAL	2012 BUDGET	2012 REVISED	VARIANCE	2013 PROPOSED	VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
BEGINNING FUNDS AVAILABLE	\$2,012,430.00	\$1,986,716.50	\$2,073,610.00	\$86,893.50	\$1,770,913.50	(\$302,696.50)	\$1,790,751.50	\$1,825,144.50	\$1,897,488.50	\$1,981,587.50
OPERATING REVENUES	\$999,324.67	\$993,710.00	\$996,344.00	\$2,634.00	\$993,710.00	(\$2,634.00)	\$1,010,645.00	\$1,027,584.00	\$1,044,527.00	\$1,061,475.00
OPERATING/CAPITAL EXPEND	(\$318,870.17)	(\$407,095.00)	(\$386,013.00)	\$21,082.00	(\$401,106.00)	(\$15,093.00)	(\$403,442.00)	(\$406,230.00)	(\$410,288.00)	(\$414,519.00)
DEBT SERVICE	(\$552,547.50)	(\$552,147.50)	(\$552,147.50)	\$0.00	(\$552,810.00)	(\$662.50)	(\$553,810.00)	(\$549,010.00)	(\$550,140.00)	\$0.00
NET OPERATING REV/EXP	\$127,907.00	\$34,467.50	\$58,183.50	\$23,716.00	\$39,794.00	(\$18,389.50)	\$53,393.00	\$72,344.00	\$84,099.00	\$646,956.00
CAPITAL RESERVES USED	(\$66,727.00)	(\$335,400.00)	(\$360,880.00)	(\$25,480.00)	(\$15,056.00)	\$345,824.00	(\$19,000.00)	\$0.00	\$0.00	\$0.00
TRANSFER IN FROM HOUSING	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
ROOF REPLACEMENT UNAPPROPRIATED FUNDS	\$0.00	(\$45,000.00)	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONCRETE PATIO REPLACEMENT UNAPPROPRIATED FUNDS	\$0.00	\$0.00	\$0.00	\$0.00	(\$14,000.00)	(\$14,000.00)	\$0.00	\$0.00	\$0.00	\$0.00
COMPUTER REPLACEMENT UNAPPROPRIATED FUNDS	\$0.00	\$0.00	\$0.00	\$0.00	(\$900.00)	(\$900.00)	\$0.00	\$0.00	\$0.00	\$0.00
YEAR END FUNDS AVAILABLE	\$2,073,610.00	\$1,640,784.00	\$1,770,913.50	\$130,129.50	\$1,790,751.50	\$19,838.00	\$1,825,144.50	\$1,897,488.50	\$1,981,587.50	\$2,628,543.50

**MOUNTAIN VIEW
FUNDS AVAILABLE SUMMARY**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	VARIANCE	2013 PROPOSED	VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
BOND RESERVE FUND	\$528,000.00	\$528,000.00	\$528,000.00	\$0.00	\$528,000.00	\$0.00	\$528,000.00	\$528,000.00	\$528,000.00	\$0.00
CAPITAL RESERVE FUND	\$406,683.00	\$88,477.00	\$62,997.00	(\$25,480.00)	\$92,616.00	\$29,619.00	\$125,131.00	\$176,646.00	\$228,161.00	\$279,676.00
UNAPPROPRIATED FUNDS	\$1,138,927.00	\$1,024,307.00	\$1,179,916.50	\$155,609.50	\$1,170,135.50	(\$9,781.00)	\$1,172,013.50	\$1,192,842.50	\$1,225,426.50	\$2,348,867.50
ENDING FUNDS AVAILABLE	\$2,073,610.00	\$1,640,784.00	\$1,770,913.50	\$130,129.50	\$1,790,751.50	\$19,838.00	\$1,825,144.50	\$1,897,488.50	\$1,981,587.50	\$2,628,543.50

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MOUNTAIN VIEW I											
MISCELLANEOUS											
004-0000-300.07-01	INTEREST INCOME	1,795-	4,500-	2,934-	1,566-	4,500-	1,566	4,635-	4,774-	4,917-	5,065-
004-0000-300.07-04	MISCELLANEOUS INCOME	24,273-	1,600-	1,000-	600-	1,600-	600	1,600-	1,600-	1,600-	1,600-
004-0000-300.07-11	LABOR/MATERIAL/SUPPLIES	2,346-	1,500-	1,500-	0	1,500-	0	1,500-	1,500-	1,500-	1,500-
004-0000-300.07-12	LATE FEES	3,030-	1,800-	1,800-	0	1,800-	0	1,800-	1,800-	1,800-	1,800-
004-0000-300.07-13	LAUNDRY	14,470-	13,750-	13,750-	0	13,750-	0	13,750-	13,750-	13,750-	13,750-
004-0000-300.07-18	RESALE FEES	951-	2,500-	4,500-	2,000	2,500-	2,000-	2,500-	2,500-	2,500-	2,500-
004-0000-300.07-73	PARKING FEES	650-	600-	600-	0	600-	0	600-	600-	600-	600-
*	REVENUE	47,515-	26,250-	26,084-	166-	26,250-	166	26,385-	26,524-	26,667-	26,815-
**	MISCELLANEOUS	47,515-	26,250-	26,084-	166-	26,250-	166	26,385-	26,524-	26,667-	26,815-
RENTAL REVENUE											
004-0000-300.11-01	RENTS-MOUNTAIN VIEW	951,810-	970,260-	970,260-	0	970,260-	0	987,060-	1,003,860-	1,020,660-	1,037,460-
004-0000-300.11-06	VACANCY FACTOR	0	2,800	0	2,800	2,800	2,800-	2,800	2,800	2,800	2,800
*	REVENUE	951,810-	967,460-	970,260-	2,800	967,460-	2,800-	984,260-	1,001,060-	1,017,860-	1,034,660-
**	RENTAL REVENUE	951,810-	967,460-	970,260-	2,800	967,460-	2,800-	984,260-	1,001,060-	1,017,860-	1,034,660-
***	REVENUES	999,325-	993,710-	996,344-	2,634	993,710-	2,634-	1,010,645-	1,027,584-	1,044,527-	1,061,475-
****	REVENUES	999,325-	993,710-	996,344-	2,634	993,710-	2,634-	1,010,645-	1,027,584-	1,044,527-	1,061,475-
*****	MOUNTAIN VIEW I	999,325-	993,710-	996,344-	2,634	993,710-	2,634-	1,010,645-	1,027,584-	1,044,527-	1,061,475-
*****	MOUNTAIN VIEW I	999,325-	993,710-	996,344-	2,634	993,710-	2,634-	1,010,645-	1,027,584-	1,044,527-	1,061,475-
*****	MOUNTAIN VIEW I	999,325-	993,710-	996,344-	2,634	993,710-	2,634-	1,010,645-	1,027,584-	1,044,527-	1,061,475-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MOUNTAIN VIEW I										
EXPENDITURES										
MOUNTAIN VIEW										
* PERSONNEL SERVICES	221,169	251,780	226,931	24,849	242,784	15,853-	242,784	242,784	242,784	242,784
* PURCHASED SERVICES	84,081	90,550	91,978	1,428-	91,234	744	95,031	97,904	100,912	104,058
* OPERATING & MAINTENANCE	51,147	57,365	60,524	3,159-	57,444	3,080	59,027	60,042	61,092	62,177
* CAPITAL	6,034	7,400	6,580	820	9,644	3,064-	6,600	5,500	5,500	5,500
* CAPITAL/OTHER	0	335,400	360,880	25,480-	15,056	345,824	19,000	0	0	0
* DEBT SERVICE PAYMENTS	111,874	552,148	552,148	0	552,810	662-	553,810	549,010	550,140	0
* NON-OPERATING EXPENSES	304,788	297,503	316,242	18,739-	316,242	0	316,242	316,242	316,242	316,242
** MOUNTAIN VIEW	779,093	1,592,146	1,615,283	23,137-	1,285,214	330,069	1,292,494	1,271,482	1,276,670	730,761
*** EXPENDITURES	779,093	1,592,146	1,615,283	23,137-	1,285,214	330,069	1,292,494	1,271,482	1,276,670	730,761
**** MOUNTAIN VIEW I	779,093	1,592,146	1,615,283	23,137-	1,285,214	330,069	1,292,494	1,271,482	1,276,670	730,761
***** MOUNTAIN VIEW I	779,093	1,592,146	1,615,283	23,137-	1,285,214	330,069	1,292,494	1,271,482	1,276,670	730,761
***** MOUNTAIN VIEW I	779,093	1,592,146	1,615,283	23,137-	1,285,214	330,069	1,292,494	1,271,482	1,276,670	730,761

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MOUNTAIN VIEW I											
NON-OPERATING REVENUES											
004-0000-300.12-06	AMORTIZATION BOND PREM	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0
*	REVENUE	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0

**	NON-OPERATING REVENUES	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0
***	REVENUES	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0
****	REVENUES	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0
*****	MOUNTAIN VIEW I	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0

*****	MOUNTAIN VIEW I	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0
*****	MOUNTAIN VIEW I	4,428-	4,428-	4,428-	0	4,428-	0	4,428-	4,428-	4,428-	0

**LOTTERY FUND
BUDGET SUMMARY**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$76,427.81	\$37,484.81	\$43,583.49	\$6,098.68	\$49,607.49	\$6,024.00	\$25,053.49	\$51,402.49	\$78,279.49	\$105,963.49
REVENUES	\$23,825.94	\$22,631.00	\$26,024.00	\$3,393.00	\$26,085.00	\$61.00	\$26,349.00	\$26,877.00	\$27,684.00	\$28,514.00
EXPENDITURES	(\$56,670.26)	(\$20,000.00)	(\$20,000.00)	\$0.00	(\$50,639.00)	(\$30,639.00)	\$0.00	\$0.00	\$0.00	\$0.00
Trnfr-Cap Proj-Entryway	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING BALANCE	\$43,583.49	\$40,115.81	\$49,607.49	\$9,491.68	\$25,053.49	(\$24,554.00)	\$51,402.49	\$78,279.49	\$105,963.49	\$134,477.49

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
LOTTERY FUND											
INTERGOVERNMENTAL REVENUE											
005-0000-300.02-07	LOTTERY REVENUE	23,757-	22,481-	25,935-	3,454	25,935-	0	26,194-	26,718-	27,520-	28,345-
*	REVENUE	23,757-	22,481-	25,935-	3,454	25,935-	0	26,194-	26,718-	27,520-	28,345-
**	INTERGOVERNMENTAL REVENUE	23,757-	22,481-	25,935-	3,454	25,935-	0	26,194-	26,718-	27,520-	28,345-
MISCELLANEOUS											
005-0000-300.07-01	INTEREST INCOME	69-	150-	89-	61-	150-	61	155-	159-	164-	169-
*	REVENUE	69-	150-	89-	61-	150-	61	155-	159-	164-	169-
**	MISCELLANEOUS	69-	150-	89-	61-	150-	61	155-	159-	164-	169-
***	REVENUES	23,826-	22,631-	26,024-	3,393	26,085-	61	26,349-	26,877-	27,684-	28,514-
****	REVENUES	23,826-	22,631-	26,024-	3,393	26,085-	61	26,349-	26,877-	27,684-	28,514-
*****	LOTTERY FUND	23,826-	22,631-	26,024-	3,393	26,085-	61	26,349-	26,877-	27,684-	28,514-
*****	LOTTERY FUND	23,826-	22,631-	26,024-	3,393	26,085-	61	26,349-	26,877-	27,684-	28,514-
*****	LOTTERY FUND	23,826-	22,631-	26,024-	3,393	26,085-	61	26,349-	26,877-	27,684-	28,514-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
LOTTERY FUND											
EXPENDITURES											
EXPENDITURES											
LOTTERY EXPENDITURES											
005-0000-400.45-02	MISCELLANEOUS	13,665	10,000	10,000	0	0	10,000	0	0	0	0
005-0000-400.45-03	TRANSFERS OUT-GENERAL FUN	23,955	0	0	0	50,639	50,639-	0	0	0	0
005-0000-400.45-05	Rec Center-Improvements	19,050	10,000	10,000	0	0	10,000	0	0	0	0
*	EXPENDITURE	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0
**	LOTTERY EXPENDITURES	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0
***	EXPENDITURES	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0
****	EXPENDITURES	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0
*****	LOTTERY FUND	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0
*****	LOTTERY FUND	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0
*****	LOTTERY FUND	56,670	20,000	20,000	0	50,639	30,639-	0	0	0	0

**TOWN OF SNOWMASS VILLAGE
REAL ESTATE TRANSFER TAX
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

DESCRIPTION	2011	2012	2012	2012	2013	2013	2014	2015	2016	2017
	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>
CARRYOVER	\$4,386,964.70	\$2,889,466.70	\$3,281,829.71	\$392,363.01	\$3,444,536.71	\$162,707.00	\$3,248,448.71	\$3,067,952.71	\$2,955,417.71	\$3,231,971.71
Revenues	\$ 2,644,598.99	\$ 1,606,000.00	\$ 1,625,250.00	\$19,250.00	\$ 1,848,560.00	\$223,310.00	\$ 1,956,180.00	\$ 2,056,365.00	\$ 2,156,556.00	\$ 2,256,753.00
Expenditures	\$ (3,749,733.98)	\$ (2,359,471.00)	\$ (2,352,543.00)	\$6,928.00	\$ (2,044,648.00)	\$307,895.00	\$ (2,136,676.00)	\$ (2,168,900.00)	\$ (1,880,002.00)	\$ (2,317,645.00)
NET REVENUES/EXPENDITURE	\$ (1,105,134.99)	\$ (753,471.00)	\$ (727,293.00)	\$ 26,178.00	\$ (196,088.00)	\$ 531,205.00	\$ (180,496.00)	\$ (112,535.00)	\$ 276,554.00	\$ (60,892.00)
Base Village - Revenues	\$ -	\$ -	\$ 890,000.00	\$890,000.00	\$ -	(\$890,000.00)	\$ -	\$ -	\$ -	\$ -
Base Village - Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
YEAR END CARRYOVER	\$3,281,829.71	\$2,135,995.70	\$3,444,536.71	\$1,308,541.01	\$3,248,448.71	(\$196,088.00)	\$3,067,952.71	\$2,955,417.71	\$3,231,971.71	\$3,171,079.71

Appropriation from Year End Carryover	2011	2012	2012	2012	2013	2013	2014	2015	2016	2017
	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>Variance</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>	<u>PROPOSED</u>
Capital Equipment Reserve	\$540,229.00	\$540,229.00	\$540,229.00	\$0.00	\$540,229.00	\$0.00	\$540,229.00	\$540,229.00	\$540,229.00	\$540,229.00
Vehicle Replacement Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Contingency	\$2,000,000.00	\$1,500,000.00	\$2,000,000.00	\$500,000.00	\$2,000,000.00	\$0.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Funds Available	\$741,600.71	\$95,766.70	\$904,307.71	\$808,541.01	\$708,219.71	(\$196,088.00)	\$527,723.71	\$415,188.71	\$691,742.71	\$630,850.71
Year End Appropriation	\$3,281,829.71	\$2,135,995.70	\$3,444,536.71	\$1,308,541.01	\$3,248,448.71	(\$196,088.00)	\$3,067,952.71	\$2,955,417.71	\$3,231,971.71	\$3,171,079.71

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
REAL ESTATE TRANSFER TAX											
TAXES											
006-0000-300.01-09	REAL ESTATE TRANSFER TAX	2,146,954-	1,600,000-	1,600,000-	0	1,600,000-	0	1,800,000-	1,900,000-	2,000,000-	2,100,000-
006-0000-300.01-14	BASE VILLAGE REVENUES	0	0	890,000-	890,000	0	890,000-	0	0	0	0
*	REVENUE	2,146,954-	1,600,000-	2,490,000-	890,000	1,600,000-	890,000-	1,800,000-	1,900,000-	2,000,000-	2,100,000-
**	TAXES	2,146,954-	1,600,000-	2,490,000-	890,000	1,600,000-	890,000-	1,800,000-	1,900,000-	2,000,000-	2,100,000-
INTERGOVERNMENTAL REVENUE											
006-0000-300.02-14	FTA-5309 CAPITAL GRANT	493,216-	0	0	0	242,560-	242,560	150,000-	150,000-	150,000-	150,000-
*	REVENUE	493,216-	0	0	0	242,560-	242,560	150,000-	150,000-	150,000-	150,000-
**	INTERGOVERNMENTAL REVENUE	493,216-	0	0	0	242,560-	242,560	150,000-	150,000-	150,000-	150,000-
MISCELLANEOUS											
006-0000-300.07-01	INTEREST INCOME	4,429-	6,000-	6,250-	250	6,000-	250-	6,180-	6,365-	6,556-	6,753-
006-0000-300.07-04	MISCELLANEOUS INCOME	0	0	19,000-	19,000	0	19,000-	0	0	0	0
*	REVENUE	4,429-	6,000-	25,250-	19,250	6,000-	19,250-	6,180-	6,365-	6,556-	6,753-
**	MISCELLANEOUS	4,429-	6,000-	25,250-	19,250	6,000-	19,250-	6,180-	6,365-	6,556-	6,753-
***	REVENUES	2,644,599-	1,606,000-	2,515,250-	909,250	1,848,560-	666,690-	1,956,180-	2,056,365-	2,156,556-	2,256,753-
****	REVENUES	2,644,599-	1,606,000-	2,515,250-	909,250	1,848,560-	666,690-	1,956,180-	2,056,365-	2,156,556-	2,256,753-
*****	REAL ESTATE TRANSFER TAX	2,644,599-	1,606,000-	2,515,250-	909,250	1,848,560-	666,690-	1,956,180-	2,056,365-	2,156,556-	2,256,753-
*****	REAL ESTATE TRANSFER TAX	2,644,599-	1,606,000-	2,515,250-	909,250	1,848,560-	666,690-	1,956,180-	2,056,365-	2,156,556-	2,256,753-
*****	REAL ESTATE TRANSFER TAX	2,644,599-	1,606,000-	2,515,250-	909,250	1,848,560-	666,690-	1,956,180-	2,056,365-	2,156,556-	2,256,753-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
REAL ESTATE TRANSFER TAX											
EXPENDITURES											
EXPENDITURES											
RETT EXPENDITURES											
006-0000-400.50-14	BUSES & EQUIPMENT	2,559,875	837,135	915,700	78,565-	814,469	101,231	946,735	956,892	617,620	1,010,453
006-0000-400.50-16	MISCELLANEOUS	9,837	0	7,500	7,500-	0	7,500	0	0	0	0
006-0000-400.50-61	TRANSFER OUT-G.F---TRANSP	500,848	607,968	542,917	65,051	576,833	33,916-	593,883	613,569	633,997	655,667
006-0000-400.50-62	TRANSFER OUT-G.F---LNDSCP	266,015	306,141	335,478	29,337-	247,719	87,759	248,655	249,657	250,729	251,875
006-0000-400.50-89	TRANSP DALY DEPOT/GARAGE	7,289	60,000	25,000	35,000	12,600	12,400	5,000	8,000	4,000	12,000
006-0000-400.50-98	Trails	14,843	0	15,000	15,000-	15,000	0	0	0	0	0
*	EXPENDITURE	3,358,707	1,811,244	1,841,595	30,351-	1,666,621	174,974	1,794,273	1,828,118	1,506,346	1,929,995
**	RETT EXPENDITURES	3,358,707	1,811,244	1,841,595	30,351-	1,666,621	174,974	1,794,273	1,828,118	1,506,346	1,929,995
RETT EXPENDITURES											
006-0000-400.51-03	TRANSF-G.F---POOL/REC CTR	349,776	537,227	464,948	72,279	357,527	107,421	334,403	334,282	370,656	374,650
006-0000-400.51-50	BUS STOP-CAPITAL REPAIRS	12,366	3,000	3,000	0	5,000	2,000-	8,000	3,000	3,000	8,000
006-0000-400.51-54	OPEN SPACE TRAILS STUDY	27,346	0	0	0	0	0	0	0	0	0
*	EXPENDITURE	389,488	540,227	467,948	72,279	362,527	105,421	342,403	337,282	373,656	382,650
**	RETT EXPENDITURES	389,488	540,227	467,948	72,279	362,527	105,421	342,403	337,282	373,656	382,650
ONE-TIME EXPENDITURES											
006-0000-400.52-10	Transit Office- B.V.	0	3,000	3,000	0	3,000	0	0	0	0	0
006-0000-400.52-11	TOWN PARK STATION	1,540	0	0	0	5,000	5,000-	0	3,500	0	5,000
006-0000-400.52-18	TRANS-VARIABLE MSG/GPS	0	5,000	20,000	15,000-	2,500	17,500	0	0	0	0
006-0000-400.52-21	ICE RINK	0	0	20,000	20,000-	5,000	15,000	0	0	0	0
*	EXPENDITURE	1,540	8,000	43,000	35,000-	15,500	27,500	0	3,500	0	5,000
**	ONE-TIME EXPENDITURES	1,540	8,000	43,000	35,000-	15,500	27,500	0	3,500	0	5,000
***	EXPENDITURES	3,749,735	2,359,471	2,352,543	6,928	2,044,648	307,895	2,136,676	2,168,900	1,880,002	2,317,645
****	EXPENDITURES	3,749,735	2,359,471	2,352,543	6,928	2,044,648	307,895	2,136,676	2,168,900	1,880,002	2,317,645
*****	REAL ESTATE TRANSFER TAX	3,749,735	2,359,471	2,352,543	6,928	2,044,648	307,895	2,136,676	2,168,900	1,880,002	2,317,645
*****	REAL ESTATE TRANSFER TAX	3,749,735	2,359,471	2,352,543	6,928	2,044,648	307,895	2,136,676	2,168,900	1,880,002	2,317,645
*****	REAL ESTATE TRANSFER TAX	3,749,735	2,359,471	2,352,543	6,928	2,044,648	307,895	2,136,676	2,168,900	1,880,002	2,317,645

TOWN OF SNOWMASS VILLAGE
ROAD MILL LEVY FUND
BUDGET SUMMARY

Note: Minus variance figures are unfavorable

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$1,098,087.85	\$803,745.85	\$1,170,163.89	\$366,418.04	\$1,325,019.89	\$154,856.00	\$800,042.89	\$708,480.89	\$763,701.89	\$600,079.89
REVENUES	\$ 2,869,703.50	\$ 2,582,791.00	\$ 2,580,819.00	(\$1,972.00)	\$ 2,586,792.00	\$5,973.00	\$ 2,564,909.00	\$ 2,565,029.00	\$ 2,565,154.00	\$ 2,565,281.00
EXPENDITURES	\$ (2,797,627.46)	\$ (3,368,614.00)	\$ (2,425,963.00)	\$942,651.00	\$ (3,111,769.00)	(\$685,806.00)	\$ (2,656,471.00)	\$ (2,509,808.00)	\$ (2,728,776.00)	\$ (2,430,920.00)
YEAR END CARRYOVER	\$1,170,163.89	\$17,922.85	\$1,325,019.89	\$1,307,097.04	\$800,042.89	(\$524,977.00)	\$708,480.89	\$763,701.89	\$600,079.89	\$734,440.89

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
ROAD MILL LEVY FUND											
TAXES											
007-0000-300.01-01	PROPERTY TAXES	2,815,568	2,574,791-	2,574,791-	0	2,557,892-	16,899-	2,557,892-	2,557,892-	2,557,892-	2,557,892-
*	REVENUE	2,815,568	2,574,791-	2,574,791-	0	2,557,892-	16,899-	2,557,892-	2,557,892-	2,557,892-	2,557,892-
**	TAXES	2,815,568	2,574,791-	2,574,791-	0	2,557,892-	16,899-	2,557,892-	2,557,892-	2,557,892-	2,557,892-
CHARGES FOR SERVICES											
007-0000-300.04-19	OCCUPANCY ASSESSMENTS	2,350-	5,000-	3,000-	2,000-	25,000-	22,000	3,000-	3,000-	3,000-	3,000-
*	REVENUE	2,350-	5,000-	3,000-	2,000-	25,000-	22,000	3,000-	3,000-	3,000-	3,000-
**	CHARGES FOR SERVICES	2,350-	5,000-	3,000-	2,000-	25,000-	22,000	3,000-	3,000-	3,000-	3,000-
MISCELLANEOUS											
007-0000-300.07-01	INTEREST INCOME	1,785	3,000-	3,028-	28	3,900-	872	4,017-	4,137-	4,262-	4,389-
007-0000-300.07-04	MISCELLANEOUS INCOME	50,000-	0	0	0	0	0	0	0	0	0
*	REVENUE	51,785-	3,000-	3,028-	28	3,900-	872	4,017-	4,137-	4,262-	4,389-
**	MISCELLANEOUS	51,785-	3,000-	3,028-	28	3,900-	872	4,017-	4,137-	4,262-	4,389-
***	REVENUES	2,869,703-	2,582,791-	2,580,819-	1,972-	2,586,792-	5,973	2,564,909-	2,565,029-	2,565,154-	2,565,281-
****	REVENUES	2,869,703-	2,582,791-	2,580,819-	1,972-	2,586,792-	5,973	2,564,909-	2,565,029-	2,565,154-	2,565,281-
*****	ROAD MILL LEVY FUND	2,869,703-	2,582,791-	2,580,819-	1,972-	2,586,792-	5,973	2,564,909-	2,565,029-	2,565,154-	2,565,281-
*****	ROAD MILL LEVY FUND	2,869,703-	2,582,791-	2,580,819-	1,972-	2,586,792-	5,973	2,564,909-	2,565,029-	2,565,154-	2,565,281-
*****	ROAD MILL LEVY FUND	2,869,703-	2,582,791-	2,580,819-	1,972-	2,586,792-	5,973	2,564,909-	2,565,029-	2,565,154-	2,565,281-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
ROAD MILL LEVY FUND										
EXPENDITURES										
EXPENDITURES										
* ROAD FUND EXPENDITURES	1,973,189	2,568,614	1,913,259	655,355	2,311,769	398,510-	2,656,471	2,509,808	2,728,776	2,430,920
* ROAD EXPENDITURES	723,073	0	455,995	455,995-	0	455,995	0	0	0	0
* ROAD EXPENDITURES	101,369	800,000	56,709	743,291	800,000	743,291-	0	0	0	0
** EXPENDITURES	2,797,631	3,368,614	2,425,963	942,651	3,111,769	685,806-	2,656,471	2,509,808	2,728,776	2,430,920
*** EXPENDITURES	2,797,631	3,368,614	2,425,963	942,651	3,111,769	685,806-	2,656,471	2,509,808	2,728,776	2,430,920
**** ROAD MILL LEVY FUND	2,797,631	3,368,614	2,425,963	942,651	3,111,769	685,806-	2,656,471	2,509,808	2,728,776	2,430,920
***** ROAD MILL LEVY FUND	2,797,631	3,368,614	2,425,963	942,651	3,111,769	685,806-	2,656,471	2,509,808	2,728,776	2,430,920
***** ROAD MILL LEVY FUND	2,797,631	3,368,614	2,425,963	942,651	3,111,769	685,806-	2,656,471	2,509,808	2,728,776	2,430,920

**MOUNTAIN VIEW - PHASE II
BUDGET SUMMARY**

	2011 <u>ACTUAL</u>	2012 <u>PROPOSED</u>	2012 <u>REVISED</u>	VARIANCE	2013 <u>PROPOSED</u>	VARIANCE	2014 <u>PROPOSED</u>	2015 <u>PROPOSED</u>	2016 <u>PROPOSED</u>	2017 <u>PROPOSED</u>
BEGINNING FUNDS AVAILABLE	\$214,241.00	\$247,797.00	\$253,893.00	\$6,096.00	\$293,825.00	\$39,932.00	\$282,068.00	\$318,202.00	\$272,419.00	\$307,557.00
REVENUES	\$244,602.81	\$248,205.00	\$244,094.00	(\$4,111.00)	\$241,630.00	(\$2,464.00)	\$245,486.00	\$249,342.00	\$253,199.00	\$257,056.00
OPERATING/CAPITAL EXPEND	(\$60,475.81)	(\$64,635.00)	(\$59,287.00)	\$5,348.00	(\$70,012.00)	(\$10,725.00)	(\$63,802.00)	(\$72,944.00)	(\$67,911.00)	(\$70,266.00)
DEBT SERVICE	(\$144,475.00)	(\$144,875.00)	(\$144,875.00)	\$0.00	(\$147,175.00)	(\$2,300.00)	(\$144,050.00)	(\$144,050.00)	(\$150,150.00)	(\$145,600.00)
NET OPERATING REV/EXP	\$39,652.00	\$38,695.00	\$39,932.00	\$1,237.00	\$24,443.00	(\$15,489.00)	\$37,634.00	\$32,348.00	\$35,138.00	\$41,190.00
CAPITAL RESERVES USED	\$0.00	\$0.00	\$0.00	\$0.00	(\$36,200.00)	(\$36,200.00)	(\$1,500.00)	(\$78,131.00)	\$0.00	\$0.00
YEAR END FUNDS AVAILABLE BALANCE	\$253,893.00	\$286,492.00	\$293,825.00	\$7,333.00	\$282,068.00	(\$11,757.00)	\$318,202.00	\$272,419.00	\$307,557.00	\$348,747.00

**MOUNTAIN VIEW - PHASE II
FUNDS AVAILABLE SUMMARY**

<u>DESCRIPTION</u>	2011 <u>ACTUAL</u>	2012 <u>PROPOSED</u>	2012 <u>REVISED</u>	VARIANCE	2013 <u>PROPOSED</u>	VARIANCE	2014 <u>PROPOSED</u>	2015 <u>PROPOSED</u>	2016 <u>PROPOSED</u>	2017 <u>PROPOSED</u>
CAPITAL RESERVE FUND	\$96,573.00	\$113,309.00	\$113,309.00	\$0.00	\$86,345.00	(\$26,964.00)	\$103,581.00	\$37,534.00	\$55,058.00	\$72,582.00
UNAPPROPRIATED FUNDS	\$157,320.00	\$173,183.00	\$180,516.00	\$7,333.00	\$195,723.00	\$15,207.00	\$214,621.00	\$234,885.00	\$252,499.00	\$276,165.00
ENDING FUNDS AVAILABLE	\$253,893.00	\$286,492.00	\$293,825.00	\$7,333.00	\$282,068.00	(\$11,757.00)	\$318,202.00	\$272,419.00	\$307,557.00	\$348,747.00

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MOUNTAIN VIEW II											
MISCELLANEOUS											
008-0000-300.07-01	INTEREST INCOME	214-	525-	399-	126-	525-	126	541-	557-	574-	591-
008-0000-300.07-04	MISCELLANEOUS INCOME	5-	25-	25-	0	25-	0	25-	25-	25-	25-
008-0000-300.07-11	LABOR/MATERIAL/SUPPLIES	0	75-	550-	475	100-	450-	100-	100-	100-	100-
008-0000-300.07-12	LATE FEES	321-	400-	400-	0	400-	0	400-	400-	400-	400-
008-0000-300.07-13	LAUNDRY	4,045-	3,900-	3,800-	100-	3,900-	100	3,900-	3,900-	3,900-	3,900-
008-0000-300.07-73	PARKING FEES	1,100-	900-	600-	300-	600-	0	600-	600-	600-	600-
*	REVENUE	5,685-	5,825-	5,774-	51-	5,550-	224-	5,566-	5,582-	5,599-	5,616-
**	MISCELLANEOUS	5,685-	5,825-	5,774-	51-	5,550-	224-	5,566-	5,582-	5,599-	5,616-
RENTAL REVENUE											
008-0000-300.11-06	VACANCY FACTOR	0	500	0	500	500	500	500	500	500	500
008-0000-300.11-07	RENTS-MOUNTAIN VIEW II	238,918-	242,880-	238,320-	4,560-	236,590-	1,740-	240,420-	244,260-	248,100-	251,940-
*	REVENUE	238,918-	242,380-	238,320-	4,060-	236,080-	2,240-	239,920-	243,760-	247,600-	251,440-
**	RENTAL REVENUE	238,918-	242,380-	238,320-	4,060-	236,080-	2,240-	239,920-	243,760-	247,600-	251,440-
***	REVENUES	244,603-	248,205-	244,094-	4,111-	241,630-	2,464-	245,486-	249,342-	253,199-	257,056-
****	REVENUES	244,603-	248,205-	244,094-	4,111-	241,630-	2,464-	245,486-	249,342-	253,199-	257,056-
*****	MOUNTAIN VIEW II	244,603-	248,205-	244,094-	4,111-	241,630-	2,464-	245,486-	249,342-	253,199-	257,056-
*****	MOUNTAIN VIEW II	244,603-	248,205-	244,094-	4,111-	241,630-	2,464-	245,486-	249,342-	253,199-	257,056-
*****	MOUNTAIN VIEW II	244,603-	248,205-	244,094-	4,111-	241,630-	2,464-	245,486-	249,342-	253,199-	257,056-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MOUNTAIN VIEW II										
EXPENDITURES										
MOUNTAIN VIEW II										
* PERSONNEL SERVICES	8,202	7,521	7,150	371	7,459	309-	7,582	7,713	7,854	8,004
* PURCHASED SERVICES	35,519	42,180	36,922	5,258	38,175	1,253-	39,806	41,485	43,239	45,076
* OPERATING & MAINTENANCE	17,335	14,934	15,215	281-	15,078	137	15,414	15,760	16,118	16,486
* CAPITAL OUTLAY	0	0	0	0	9,300	9,300-	1,000	7,986	700	700
* CAPITAL RESERVES USED	0	0	0	0	36,200	36,200-	1,500	79,631	0	0
* DEBT SERVICE PAYMENT	28,894	144,875	144,875	0	147,875	3,000-	144,050	144,050	150,150	145,600
* AMORTIZATION EXPENSE	6,906	6,906	6,906	0	6,906	0	6,906	6,906	6,906	6,906
* NON-OPERATING EXPENSES	113,507	113,507	113,507	0	113,507	0	113,507	113,507	113,507	113,507
** MOUNTAIN VIEW II	210,363	329,923	324,575	5,348	374,500	49,925-	329,765	417,038	338,474	336,279
*** EXPENDITURES	210,363	329,923	324,575	5,348	374,500	49,925-	329,765	417,038	338,474	336,279
**** MOUNTAIN VIEW II	210,363	329,923	324,575	5,348	374,500	49,925-	329,765	417,038	338,474	336,279
***** MOUNTAIN VIEW II	210,363	329,923	324,575	5,348	374,500	49,925-	329,765	417,038	338,474	336,279
***** MOUNTAIN VIEW II	210,363	329,923	324,575	5,348	374,500	49,925-	329,765	417,038	338,474	336,279

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MOUNTAIN VIEW II											
NON-OPERATING REVENUES											
008-0000-300.12-06	AMORTIZATION BOND PREM										
*	REVENUE	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
		5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
**	NON-OPERATING REVENUES	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
***	REVENUES	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
****	REVENUES	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
*****	MOUNTAIN VIEW II	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
*****	MOUNTAIN VIEW II	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-
*****	MOUNTAIN VIEW II	5,285-	5,285-	5,285-	0	5,285-	0	5,285-	5,285-	5,285-	5,285-

**TOWN OF SNOWMASS VILLAGE
EXCISE TAX FUND
BUDGET SUMMARY**

DESCRIPTION	2011 Actual	2012 Budget	2012 Revised	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$5,893,789.12	\$3,945,473.12	\$4,665,694.22	\$720,221.10	\$5,702,485.22	\$1,036,791.00	\$6,010,985.22	\$6,319,890.22	\$6,629,212.22	\$6,938,964.22
REVENUES	\$179,532.41	\$415,000.00	\$308,700.00	(\$106,300.00)	\$313,500.00	\$4,800.00	\$313,905.00	\$314,322.00	\$314,752.00	\$315,194.00
Housing Mitigation	\$736.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CORE Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sale of CCTH/VILLAS	\$302,500.00	\$0.00	\$1,140,000.00	\$1,140,000.00	\$0.00	(\$1,140,000.00)	\$0.00	\$0.00	\$0.00	\$0.00
Rodeo Place Homes-Phase I only	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Rodeo Place Homes-Phase 2	\$0.00	\$2,523,604.00	\$2,533,604.00	\$10,000.00	\$0.00	(\$2,533,604.00)	\$0.00	\$0.00	\$0.00	\$0.00
EXPENDITURES	(\$144,347.97)	(\$50,000.00)	(\$508,500.00)	(\$458,500.00)	(\$5,000.00)	\$503,500.00	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)
Decks Remodel	(\$53,645.92)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CC Townhomes Assessments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Rodeo Place Homes-Phase I only	(\$165,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Rodeo Place Homes-Phase 2	(\$1,347,869.98)	(\$957,839.00)	(\$2,437,013.00)	(\$1,479,174.00)	\$0.00	\$2,437,013.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer out-CIP (Rodeo Homes)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer out-CIP (Draw Site)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING BALANCE	\$4,665,694.22	\$5,876,238.12	\$5,702,485.22	(\$173,752.90)	\$6,010,985.22	\$308,500.00	\$6,319,890.22	\$6,629,212.22	\$6,938,964.22	\$7,249,158.22
Appropriation from Year End Carryover	2011 Actual	2012 Budget	2012 Revised	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
UNAPPROPRIATED RESERVE	\$4,665,694.22	\$5,876,238.12	\$5,702,485.22	(\$173,752.90)	\$6,010,985.22	\$308,500.00	\$6,319,890.22	\$6,629,212.22	\$6,938,964.22	\$7,249,158.22
Year End Appropriation	\$4,665,694.22	\$5,876,238.12	\$5,702,485.22	(\$173,752.90)	\$6,010,985.22	\$308,500.00	\$6,319,890.22	\$6,629,212.22	\$6,938,964.22	\$7,249,158.22

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
EXCISE TAX FUND											
TAXES											
021-0000-300.01-07	EXCISE TAX	173,459-	400,000-	300,000-	100,000-	300,000-	0	300,000-	300,000-	300,000-	300,000-
*	REVENUE	173,459-	400,000-	300,000-	100,000-	300,000-	0	300,000-	300,000-	300,000-	300,000-
**	TAXES	173,459-	400,000-	300,000-	100,000-	300,000-	0	300,000-	300,000-	300,000-	300,000-
CONTRIBUTIONS											
021-0000-300.06-03	HOUSING MITIGATION	737-	0	0	0	0	0	0	0	0	0
*	REVENUE	737-	0	0	0	0	0	0	0	0	0
**	CONTRIBUTIONS	737-	0	0	0	0	0	0	0	0	0
MISCELLANEOUS											
021-0000-300.07-01	INTEREST INCOME	6,073-	15,000-	8,700-	6,300-	13,500-	4,800	13,905-	14,322-	14,752-	15,194-
*	REVENUE	6,073-	15,000-	8,700-	6,300-	13,500-	4,800	13,905-	14,322-	14,752-	15,194-
**	MISCELLANEOUS	6,073-	15,000-	8,700-	6,300-	13,500-	4,800	13,905-	14,322-	14,752-	15,194-
SALE OF ASSETS											
021-0000-300.10-10	SALES PROCEEDS-Phase II	0	2,523,604-	2,533,604-	10,000	0	2,533,604-	0	0	0	0
021-0000-300.10-11	SALE PROCEED CCTH/ VILLAS	302,500-	0	1,140,000-	1,140,000	0	1,140,000-	0	0	0	0
*	REVENUE	302,500-	2,523,604-	3,673,604-	1,150,000	0	3,673,604-	0	0	0	0
**	SALE OF ASSETS	302,500-	2,523,604-	3,673,604-	1,150,000	0	3,673,604-	0	0	0	0
***	REVENUES	482,769-	2,938,604-	3,982,304-	1,043,700	313,500-	3,668,804-	313,905-	314,322-	314,752-	315,194-
****	REVENUES	482,769-	2,938,604-	3,982,304-	1,043,700	313,500-	3,668,804-	313,905-	314,322-	314,752-	315,194-
*****	EXCISE TAX FUND	482,769-	2,938,604-	3,982,304-	1,043,700	313,500-	3,668,804-	313,905-	314,322-	314,752-	315,194-
*****	EXCISE TAX FUND	482,769-	2,938,604-	3,982,304-	1,043,700	313,500-	3,668,804-	313,905-	314,322-	314,752-	315,194-
*****	EXCISE TAX FUND	482,769-	2,938,604-	3,982,304-	1,043,700	313,500-	3,668,804-	313,905-	314,322-	314,752-	315,194-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
EXCISE TAX FUND											
EXPENDITURES											
EXPENDITURES											
PURCHASED SERVICES											
021-0000-400.02-62	ATTORNEY FEES	80	0	0	0	0	0	0	0	0	0
021-0000-400.02-80	CLOSING COSTS	18,092	40,000	118,500	78,500-	0	0	0	0	0	0
*	EXPENDITURE	18,172	40,000	118,500	78,500-	0	118,500	0	0	0	0
**	PURCHASED SERVICES	18,172	40,000	118,500	78,500-	0	118,500	0	0	0	0
OPERATING & MAINTENANCE											
021-0000-400.04-12	MISCELLANEOUS	1,462	10,000	10,000	0	5,000	5,000	5,000	5,000	5,000	5,000
*	EXPENDITURE	1,462	10,000	10,000	0	5,000	5,000	5,000	5,000	5,000	5,000
**	OPERATING & MAINTENANCE	1,462	10,000	10,000	0	5,000	5,000	5,000	5,000	5,000	5,000
CAPITAL											
021-0000-400.06-02	DECK REMODEL	53,646	0	0	0	0	0	0	0	0	0
021-0000-400.06-03	FIRE ALARM SYSTEM	25,787	0	0	0	0	0	0	0	0	0
021-0000-400.06-04	FOUNDATION REPRS-BRU/CRKD	98,928	0	0	0	0	0	0	0	0	0
021-0000-400.06-38	PURCHASE OF CCTH/VILLAS	0	0	0	0	0	0	0	0	0	0
021-0000-400.06-39	RODEO PLACE HOMES	165,000	0	380,000	380,000-	0	380,000	0	0	0	0
021-0000-400.06-47	Phase 2A - Contingency	44,689	0	0	0	0	0	0	0	0	0
021-0000-400.06-48	Phase 2A - Miscellaneous	2,604	0	0	0	0	0	0	0	0	0
021-0000-400.06-56	PHASE 2B - CONTINGENCY	2,280	0	0	0	0	0	0	0	0	0
021-0000-400.06-61	PHASE 2C - CONSULTANTS	101,951	0	0	0	0	0	0	0	0	0
021-0000-400.06-62	PHASE 2C - DEVELOPMNT CHRGR	20,606	0	0	0	0	0	0	0	0	0
021-0000-400.06-63	PHASE 2C - SITE/CONSTRCTN	1,126,123	957,839	2,437,013	1,479,174-	0	0	0	0	0	0
021-0000-400.06-65	PHASE 2C - OWNERS REP	45,299	0	0	0	0	2,437,013	0	0	0	0
021-0000-400.06-66	PHASE 2C - CONTINGENCY	2,626	0	0	0	0	0	0	0	0	0
021-0000-400.06-67	PHASE 2C - MISCELLANEOUS	1,692	0	0	0	0	0	0	0	0	0
*	EXPENDITURE	1,691,231	957,839	2,817,013	1,859,174-	0	2,817,013	0	0	0	0
**	CAPITAL	1,691,231	957,839	2,817,013	1,859,174-	0	2,817,013	0	0	0	0
***	EXPENDITURES	1,710,865	1,007,839	2,945,513	1,937,674-	5,000	2,940,513	5,000	5,000	5,000	5,000
****	EXPENDITURES	1,710,865	1,007,839	2,945,513	1,937,674-	5,000	2,940,513	5,000	5,000	5,000	5,000
*****	EXPENDITURES	1,710,865	1,007,839	2,945,513	1,937,674-	5,000	2,940,513	5,000	5,000	5,000	5,000
*****	EXPENSE TAX FUND	1,710,865	1,007,839	2,945,513	1,937,674-	5,000	2,940,513	5,000	5,000	5,000	5,000
*****	EXPENSE TAX FUND	1,710,865	1,007,839	2,945,513	1,937,674-	5,000	2,940,513	5,000	5,000	5,000	5,000

**TOWN OF SNOWMASS VILLAGE
MARKETING AND SPECIAL EVENTS FUND
BUDGET SUMMARY**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$571,150.81	\$424,322.81	\$586,542.83	\$162,220.02	\$628,426.83	\$41,884.00	\$717,292.83	\$918,627.83	\$1,268,116.83	\$1,698,570.83
REVENUES	\$3,563,259.06	\$3,442,523.00	\$3,689,849.00	\$247,326.00	\$3,820,350.00	\$130,501.00	\$3,971,829.00	\$4,128,006.00	\$4,287,111.00	\$4,454,379.00
EXPENDITURES	<u>(\$3,547,867.04)</u>	<u>(\$3,424,247.00)</u>	<u>(\$3,647,965.00)</u>	<u>(\$223,718.00)</u>	<u>(\$3,731,484.00)</u>	<u>(\$83,519.00)</u>	<u>(\$3,770,494.00)</u>	<u>(\$3,778,517.00)</u>	<u>(\$3,856,657.00)</u>	<u>(\$3,940,990.00)</u>
NET REVENUES/EXP	\$15,392.02	\$18,276.00	\$41,884.00	\$23,608.00	\$88,866.00	\$46,982.00	\$201,335.00	\$349,489.00	\$430,454.00	\$513,389.00
ENDING BALANCE	\$586,542.83	\$442,598.81	\$628,426.83	\$185,828.02	\$717,292.83	\$135,848.00	\$918,627.83	\$1,268,116.83	\$1,698,570.83	\$2,211,959.83
Appropriation from Year End Carryover	2011 Actual	2012 Budget	2012 Revised	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
RESERVE (10% of Revenues)	\$ 356,325.91	\$ 344,252.30	\$ 368,984.90	\$24,732.60	\$ 382,035.00	\$13,050.10	\$ 397,182.90	\$ 412,800.60	\$ 428,711.10	\$ 445,437.90
Reserve-Marketing/Events - (projects under consideration)	\$ -	\$ 92,250.00	\$ -	(\$92,250.00)	\$ 275,000.00	\$275,000.00	\$ -	\$ -	\$ -	\$ -
UNAPPROPRIATED RESERVE	\$230,216.92	\$6,096.51	\$259,441.93	\$253,345.42	\$60,257.83	(\$199,184.10)	\$521,444.93	\$855,316.23	\$1,269,859.73	\$1,766,521.93
Year End Appropriation	\$ 586,542.83	\$ 442,598.81	\$ 628,426.83	\$ 185,828.02	\$ 717,292.83	\$ 88,866.00	\$ 918,627.83	\$ 1,268,116.83	\$ 1,698,570.83	\$ 2,211,959.83

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MARKETING/SPECIAL EVENTS											
TAXES											
022-0000-300.01-04	TOWN SALES TAX	3,281,102-	3,171,223-	3,423,894-	252,671	3,560,850-	136,956	3,703,284-	3,851,415-	4,005,472-	4,165,691-
*	REVENUE	3,281,102-	3,171,223-	3,423,894-	252,671	3,560,850-	136,956	3,703,284-	3,851,415-	4,005,472-	4,165,691-
**	TAXES	3,281,102-	3,171,223-	3,423,894-	252,671	3,560,850-	136,956	3,703,284-	3,851,415-	4,005,472-	4,165,691-
CHARGES FOR SERVICES											
022-0000-300.04-28	BALLOON FESTIVAL	15,038-	10,000-	2,000-	8,000-	0	2,000-	0	0	0	0
022-0000-300.04-29	CHILI PEPPER & BREW FEST	163,505-	180,000-	165,000-	15,000-	0	165,000-	0	0	0	0
022-0000-300.04-39	ADVERTISING HOTEL CO-OP	30,318-	0	1,500-	1,500-	0	1,500-	0	0	0	0
022-0000-300.04-60	PD CULINARY ARTS FEST	19,939-	30,000-	30,000-	0	0	30,000-	0	0	0	0
022-0000-300.04-61	ICE AGE	26,381-	5,000-	3,000-	2,000-	3,000-	0	0	0	0	0
022-0000-300.04-62	EVENT REVENUE	0	0	0	0	220,000-	220,000	225,000-	230,000-	235,000-	235,000-
*	REVENUE	255,181-	225,000-	201,500-	23,500-	223,000-	21,500	225,000-	230,000-	235,000-	235,000-
**	CHARGES FOR SERVICES	255,181-	225,000-	201,500-	23,500-	223,000-	21,500	225,000-	230,000-	235,000-	235,000-
MISCELLANEOUS											
022-0000-300.07-01	INTEREST INCOME	796-	1,300-	1,455-	155	1,500-	45	1,545-	1,591-	1,639-	1,688-
022-0000-300.07-04	MISCELLANEOUS INCOME	3,367-	0	33,000-	33,000	0	33,000-	0	0	0	0
022-0000-300.07-84	DONATIONS SUMMER CONCERTS	15,169-	30,000-	30,000-	0	30,000-	0	35,000-	35,000-	35,000-	40,000-
022-0000-300.07-87	WINTER EVENTS	500-	10,000-	0	10,000-	5,000-	5,000	7,000-	10,000-	10,000-	12,000-
022-0000-300.07-88	GENERAL SPONSORSHIPS	0	5,000-	0	5,000-	0	0	0	0	0	0
022-0000-300.07-94	BLAST THE MASS	7,145-	0	0	0	0	0	0	0	0	0
*	REVENUE	26,977-	46,300-	64,455-	18,155	36,500-	27,955	43,545-	46,591-	46,639-	53,688-
**	MISCELLANEOUS	26,977-	46,300-	64,455-	18,155	36,500-	27,955	43,545-	46,591-	46,639-	53,688-
***	REVENUES	3,563,260-	3,442,523-	3,689,849-	247,326	3,820,350-	130,501	3,971,829-	4,128,006-	4,287,111-	4,454,379-
****	REVENUES	3,563,260-	3,442,523-	3,689,849-	247,326	3,820,350-	130,501	3,971,829-	4,128,006-	4,287,111-	4,454,379-
*****	MARKETING/SPECIAL EVENTS	3,563,260-	3,442,523-	3,689,849-	247,326	3,820,350-	130,501	3,971,829-	4,128,006-	4,287,111-	4,454,379-
*****	MARKETING/SPECIAL EVENTS	3,563,260-	3,442,523-	3,689,849-	247,326	3,820,350-	130,501	3,971,829-	4,128,006-	4,287,111-	4,454,379-
*****	MARKETING/SPECIAL EVENTS	3,563,260-	3,442,523-	3,689,849-	247,326	3,820,350-	130,501	3,971,829-	4,128,006-	4,287,111-	4,454,379-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
MARKETING/SPECIAL EVENTS										
EXPENDITURES										
EXPENDITURES										
* PERSONNEL SERVICES	665,321	703,453	713,443	9,990-	748,265	34,822-	765,050	780,870	797,797	815,910
* PURCHASED SERVICES	42,620	66,000	57,905	8,095	48,062	9,843	74,224	54,393	74,569	56,751
* OPERATING & MAINTENANCE	116,260	122,794	120,617	2,177	123,157	2,540-	127,220	133,254	130,291	137,329
* CAPITAL	0	0	0	0	5,000	5,000-	0	0	0	0
* ONE-TIME EXPENDITURES	68,669	19,000	19,000	0	20,000	1,000-	16,000	19,000	16,000	16,000
* MARKETING	1,523,555	1,385,000	1,535,000	150,000-	1,585,000	50,000-	1,645,000	1,695,000	1,730,000	1,807,000
* SPECIAL EVENTS	1,023,455	1,015,000	1,078,000	63,000-	1,077,000	1,000	1,018,000	946,000	958,000	958,000
* PUBLIC RELATIONS	107,990	113,000	124,000	11,000-	125,000	1,000-	125,000	150,000	150,000	150,000
** EXPENDITURES	3,547,870	3,424,247	3,647,965	223,718-	3,731,484	83,519-	3,770,494	3,778,517	3,856,657	3,940,990
*** EXPENDITURES	3,547,870	3,424,247	3,647,965	223,718-	3,731,484	83,519-	3,770,494	3,778,517	3,856,657	3,940,990
**** MARKETING/SPECIAL EVENTS	3,547,870	3,424,247	3,647,965	223,718-	3,731,484	83,519-	3,770,494	3,778,517	3,856,657	3,940,990
***** MARKETING/SPECIAL EVENTS	3,547,870	3,424,247	3,647,965	223,718-	3,731,484	83,519-	3,770,494	3,778,517	3,856,657	3,940,990
***** MARKETING/SPECIAL EVENTS	3,547,870	3,424,247	3,647,965	223,718-	3,731,484	83,519-	3,770,494	3,778,517	3,856,657	3,940,990

**TOWN OF SNOWMASS VILLAGE
GROUP SALES BUDGET
2013**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$497,015.30	\$598,780.30	\$828,447.01	\$229,666.71	\$895,397.01	\$66,950.00	\$818,379.01	\$808,976.01	\$842,645.01	\$884,340.01
REVENUES	\$1,247,828.75	\$1,189,989.00	\$1,344,706.00	\$154,717.00	\$1,385,199.00	\$40,493.00	\$1,426,606.00	\$1,469,254.00	\$1,513,182.00	\$1,558,426.00
EXPENDITURES	(\$916,397.04)	(\$1,236,866.00)	(\$1,277,756.00)	(\$40,890.00)	(\$1,462,217.00)	(\$184,461.00)	(\$1,436,009.00)	(\$1,435,585.00)	(\$1,471,487.00)	(\$1,494,153.00)
NET REVENUES/EXP	\$331,431.71	(\$46,877.00)	\$66,950.00	\$113,827.00	(\$77,018.00)	(\$143,968.00)	(\$9,403.00)	\$33,669.00	\$41,695.00	\$64,273.00
ENDING BALANCE	\$828,447.01	\$551,903.30	\$895,397.01	\$343,493.71	\$818,379.01	(\$77,018.00)	\$808,976.01	\$842,645.01	\$884,340.01	\$948,613.01
Appropriation from Year End Carryover	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
RESERVE (10% of Revenues)	\$124,782.88	\$118,998.90	\$134,470.60	\$15,471.70	\$138,519.90	\$4,049.30	\$142,660.60	\$146,925.40	\$151,318.20	\$155,842.60
Reserve-Group Sales Programs ---under consideration	\$0.00	\$0.00	\$0.00	\$0.00	\$625,000.00	\$625,000.00	\$0.00	\$0.00	\$0.00	\$0.00
UNAPPROPRIATED RESERVE	\$703,664.13	\$432,904.40	\$760,926.41	\$328,022.01	\$54,859.11	(\$706,067.30)	\$666,315.41	\$695,719.61	\$733,021.81	\$792,770.41
Year End Appropriation	\$828,447.01	\$551,903.30	\$895,397.01	\$343,493.71	\$818,379.01	(\$77,018.00)	\$808,976.01	\$842,645.01	\$884,340.01	\$948,613.01

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
GROUP SALES											
TAXES											
024-0000-300.01-10	LODGING TAXES	1,241,916-	1,183,489-	1,337,815-	154,326	1,377,949-					
*	REVENUE	1,241,916-	1,183,489-	1,337,815-	154,326	1,377,949-	40,134	1,419,288-	1,461,867-	1,505,723-	1,550,894-
**	TAXES	1,241,916-	1,183,489-	1,337,815-	154,326	1,377,949-	40,134	1,419,288-	1,461,867-	1,505,723-	1,550,894-
MISCELLANEOUS											
024-0000-300.07-01	INTEREST INCOME	740-	1,500-	1,891-	391	2,250-					
024-0000-300.07-02	PENALTY & INTEREST	47-	0	0	0	0	359	2,318-	2,387-	2,459-	2,532-
024-0000-300.07-04	MISCELLANEOUS INCOME	300-	0	0	0	0	0	0	0	0	0
024-0000-300.07-92	HOTEL "CO-OP"	4,827-	5,000-	5,000-	0	0	0	0	0	0	0
*	REVENUE	5,914-	6,500-	6,891-	391	7,250-	359	7,318-	7,387-	7,459-	7,532-
**	MISCELLANEOUS	5,914-	6,500-	6,891-	391	7,250-	359	7,318-	7,387-	7,459-	7,532-
***	REVENUES	1,247,830-	1,189,989-	1,344,706-	154,717	1,385,199-	40,493	1,426,606-	1,469,254-	1,513,182-	1,558,426-
****	REVENUES	1,247,830-	1,189,989-	1,344,706-	154,717	1,385,199-	40,493	1,426,606-	1,469,254-	1,513,182-	1,558,426-
*****	GROUP SALES	1,247,830-	1,189,989-	1,344,706-	154,717	1,385,199-	40,493	1,426,606-	1,469,254-	1,513,182-	1,558,426-
*****	GROUP SALES	1,247,830-	1,189,989-	1,344,706-	154,717	1,385,199-	40,493	1,426,606-	1,469,254-	1,513,182-	1,558,426-
*****	GROUP SALES	1,247,830-	1,189,989-	1,344,706-	154,717	1,385,199-	40,493	1,426,606-	1,469,254-	1,513,182-	1,558,426-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
GROUP SALES										
EXPENDITURES										
EXPENDITURES										
* PERSONNEL SERVICES	589,009	834,636	788,754	45,882	933,273	144,519-	951,183	970,347	990,852	1,012,793
* PURCHASED SERVICES	54,210	86,965	86,880	85	117,043	30,163-	117,125	117,210	117,298	117,390
* OPERATING & MAINTENANCE	85,672	82,265	83,122	857-	81,901	1,221	82,701	83,028	83,337	83,970
* ONE-TIME EXPENDITURES	26,870	2,000	11,000	9,000-	2,000	9,000	2,000	2,000	2,000	2,000
* MARKETING	69,393	78,000	78,000	0	78,000	0	78,000	58,000	73,000	73,000
* CLIENT INTERACTION	91,245	153,000	230,000	77,000-	250,000	20,000-	205,000	205,000	205,000	205,000
** EXPENDITURES	916,399	1,236,866	1,277,756	40,890-	1,462,217	184,461-	1,436,009	1,435,585	1,471,487	1,494,153
*** EXPENDITURES	916,399	1,236,866	1,277,756	40,890-	1,462,217	184,461-	1,436,009	1,435,585	1,471,487	1,494,153
**** GROUP SALES	916,399	1,236,866	1,277,756	40,890-	1,462,217	184,461-	1,436,009	1,435,585	1,471,487	1,494,153
***** GROUP SALES	916,399	1,236,866	1,277,756	40,890-	1,462,217	184,461-	1,436,009	1,435,585	1,471,487	1,494,153
***** GROUP SALES	916,399	1,236,866	1,277,756	40,890-	1,462,217	184,461-	1,436,009	1,435,585	1,471,487	1,494,153

**TOWN OF SNOWMASS VILLAGE
REOP FUND
BUDGET SUMMARY**

DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$7,523.02	\$2,532.02	\$6,965.71	\$4,433.69	\$11,979.71	\$5,014.00	\$17,002.71	\$22,025.71	\$27,049.71	\$32,074.71
REVENUES	\$4,442.69	\$10,022.00	\$10,014.00	(\$8.00)	\$10,023.00	\$9.00	\$10,023.00	\$10,024.00	\$10,025.00	\$10,025.00
EXPENDITURES	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	\$0.00	(\$5,000.00)	\$0.00	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)
Trnfr-Cap Proj-Entryway	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING BALANCE	\$6,965.71	\$7,554.02	\$11,979.71	\$4,425.69	\$17,002.71	\$5,023.00	\$22,025.71	\$27,049.71	\$32,074.71	\$37,099.71

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
RENEWABLE ENERGY OFFSET											
CHARGES FOR SERVICES											
026-0000-300.04-46	RENEWABLE ENERGY OFFSET										
*	REVENUE	4,434-	10,000-	10,000-	0	10,000-	0	10,000-	10,000-	10,000-	10,000-
		4,434-	10,000-	10,000-	0	10,000-	0	10,000-	10,000-	10,000-	10,000-
**	CHARGES FOR SERVICES	4,434-	10,000-	10,000-	0	10,000-	0	10,000-	10,000-	10,000-	10,000-
	MISCELLANBOUS										
026-0000-300.07-01	INTEREST INCOME										
*	REVENUE	9-	22-	14-	8-	23-	9	23-	24-	25-	25-
		9-	22-	14-	8-	23-	9	23-	24-	25-	25-
**	MISCELLANEOUS	9-	22-	14-	8-	23-	9	23-	24-	25-	25-
***	REVENUES	4,443-	10,022-	10,014-	8-	10,023-	9	10,023-	10,024-	10,025-	10,025-
****	REVENURS	4,443-	10,022-	10,014-	8-	10,023-	9	10,023-	10,024-	10,025-	10,025-
*****	RENEWABLE ENERGY OFFSET	4,443-	10,022-	10,014-	8-	10,023-	9	10,023-	10,024-	10,025-	10,025-
*****	RENEWABLE ENERGY OFFSET	4,443-	10,022-	10,014-	8-	10,023-	9	10,023-	10,024-	10,025-	10,025-
*****	RENEWABLE ENERGY OFFSET	4,443-	10,022-	10,014-	8-	10,023-	9	10,023-	10,024-	10,025-	10,025-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2013

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2011 ACTUAL	2012 BUDGET	2012 REVISED BUDGET	2012 ***VARIANCE***	2013 PROPOSED BUDGET	2013 ***VARIANCE***	2014 PROPOSED BUDGET	2015 PROPOSED BUDGET	2016 PROPOSED BUDGET	2017 PROPOSED BUDGET
RENEWABLE ENERGY OFFSET											
EXPENDITURES											
EXPENDITURES											
OPERATING & MAINTENANCE											
026-0000-520.04-12	MISCELLANEOUS	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
*	EXPENDITURE	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
**	OPERATING & MAINTENANCE	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
***	EXPENDITURES	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
****	EXPENDITURES	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
*****	RENEWABLE ENERGY OFFSET	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
*****	RENEWABLE ENERGY OFFSET	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000
*****	RENEWABLE ENERGY OFFSET	5,000	5,000	5,000	0	5,000	0	5,000	5,000	5,000	5,000

**TOWN OF SNOWMASS VILLAGE
CAPITAL IMPROVEMENT PROGRAM
BUDGET SUMMARY**

DESCRIPTION	2011 Actual	2012 BUDGET	2012 REVISED	\$ VARIANCE	2013 PROPOSED	\$ VARIANCE	2014 PROPOSED	2015 PROPOSED	2016 PROPOSED	2017 PROPOSED
CARRYOVER	\$0.00	\$0.00	\$0.00	(\$0.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
REVENUES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EXPENDITURES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer/RETT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING BALANCE	\$0.00	\$0.00	\$0.00	(\$0.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00